



County Hall
Cardiff
CF10 4UW
Tel: (029) 2087 2000

Neuadd y Sir
Caerdydd
CF10 4UW
Ffôn: (029) 2087 2000

SUPPLEMENTARY PAPERS

Committee	POLICY REVIEW AND PERFORMANCE SCRUTINY COMMITTEE
Date and Time of Meeting	TUESDAY, 21 SEPTEMBER 2021, 4.30 PM
Venue	REMOTE MEETING VIA MS TEAMS
Membership	Councillor Walker (Chair) Councillors Ahmed, Berman, Bowen-Thomson, Cowan, Henshaw, Lister, Mackie and Williams

The following papers were marked 'to follow' on the agenda circulated previously

5 Budget Monitoring - Month 4 Report 2021/22(Pages 3 - 64)

Davina Fiore

Director Governance & Legal Services

Date: Wednesday, 15 September 2021

Contact: Andrea Redmond, 029 2087 2434, a.redmond@cardiff.gov.uk

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**CYNGOR CAERDYDD
CARDIFF COUNCIL**

**POLICY REVIEW & PERFORMANCE
SCRUTINY COMMITTEE**

21 September 2021

Budget Monitoring 2021/22 - Month 4

Reason for the Scrutiny

1. To provide Members with an update on the Council's financial monitoring position at Month 4 of 2021/22. This report is going to Cabinet at its meeting on 23 September 2021.

Background

2. The Policy Review and Performance Scrutiny Committee's Terms of Reference includes responsibility for monitoring the overall Council budget, both Revenue and Capital budgets, as well as responsibility for monitoring specific service areas. Those services include *Corporate Management*, *Economic Development* (Corporate Estates, Facilities and Operational Management), *Communities & Housing* (Performance & Partnerships), *Governance & Legal Services*, and *Resources* (Finance, Digital Services, Customer Services, Human Resources, Commissioning & Procurement) budgets.

Structure of the Papers

2. To facilitate the scrutiny the following appendices are attached to this report:

Appendix A – Cabinet report – Budget Monitoring – Month 4 2021/22,

Attached to this report are the following appendices

- Appendix 1 – Revenue Monitoring Position
- Appendix 2 – Directorate Commentaries
- Appendix 3 – Directorate Budget Savings Position
- Appendix 4 – Capital Schemes Update
- Appendix 5 – Capital Programme Summary

3. The report to Cabinet continues the format of setting out the pressures arising from the ongoing Covid-19 pandemic separately from those relating to operational service delivery. The financial impact of the crisis is outlined, in terms of additional expenditure and reduced income generation and the Welsh Government (WG) funding response to these. The unfunded impacts of Covid-19 are also set out in the overall revenue position.

Impact of Covid-19 Pandemic

4. **Points 3-10** of the report to Cabinet detail the financial impacts resulting from the pandemic, up to end of July 2021. Specifically, Members can read about:
 - Welsh Government Covid-19 funding support (*points 3-4*)
 - Council claims for expenditure and results of these claims (*points 5-7*)
 - Council claims for loss of income (*points 8- 9*)
 - Estimate of further Covid related costs the Council will need to meet from existing resources. (*Point 10*)
5. These show that the Council submitted expenditure claims to WG totalling **£8.497 million**, up to the end of July 2021, of which **£7.404 million** has been reimbursed, **£1.075 million** held and **£17,000** disallowed.
6. With regard to the Council claim for loss of income, in quarter 1 **£5.009million** has been claimed and **£4.068million** reimbursed in full, with **£941,000** pending clarity later in the year on the amount of income lost versus delayed in areas such as planning and licensing.
7. **Point 10** set out that any additional expenditure or income losses not funded by WG will need to be met from existing Council resources. The Month 4 report indicates that the maximum impact should the council have to fund 100% of additional costs is **£7 million**.

Revenue budget

8. The 2021/22 month 4 budget monitoring report attached at **Appendix A** states that, at this point, a net overspend of **£1.442 million** on the revenue account is projected for the end of the 2021/22 financial year. This is comprised of Directorate projected budget overspends of **£4.042million** and a projected Capital Financing overspend of **£400,000**, partially offset by the **£3 million** general contingency budget.
9. The service areas predicting the most significant overspends are Children's Services (£1.215 million), Economic Development (£1.863 million), Education & Lifelong Learning (£595,00). Notably the majority of Directorates are highlighting adverse financial positions.
10. Members may wish to note the table at **point 13** of the report to Cabinet that shows the Directorate positions, underspends are reported in brackets. Further details are provided in **Appendix 2**.

Savings

11. An overall shortfall of **£733,000** is currently anticipated against the **£5.554 million** directorate savings target; more details are provided in **Appendix 3** of the report to Cabinet.

Capital Financing

12. The Capital Financing outturn is forecast to be **£400,000** in excess of budget.
This budget supports the Council's Capital Programme and treasury management activities, including external interest payable, prudent provision for the repayment of any debt in line with Council policy, as well as interest earned on temporary investments.

13. On a positive note, a balanced position is being reported in relation to Council Tax Collection. Performance to date suggests that collection rates are at a level at least comparable to 2020/21.

Contingency

14. **Point 19** sets out that the Directorate positions reported include **£3.788 million** transferred from the Council Tax Reduction Scheme (CTRS) contingency budget. £2.175 million has been transferred into the Children's Services budget to meet the additional costs arising from external placements.

Capital

15. Members will find detail of the Council's Capital Programme in **Appendices 4 and 5** of the papers. The Council's Capital Programme is currently **£279.125 million** for 2021/22 including an indicative programme to 2025/26.
16. The projected outturn for the year is currently **£168.599 million** against a total programme of **£192.385 million** with a variance of £23.786 million, which is predominantly slippage. Expenditure at Month 4 was £26.334 million which represents **16% of the projected outturn**, however there are a number of large expenditure items which are subject to progress during the latter part of the year.
17. **Points 25-33** of the report present a picture of progress on Capital Schemes, stressing the essential role that the Council's capital investment programme plays in both stimulating the local economy and delivering local services during the post Covid-19 recovery period. Directorates are reminded of the need to allocate sufficient capacity and resource to ensuring projects progress in the timescales intended and consider opportunities to bring forward expenditure where possible. Similarly, the need to utilise grants bid for and awarded in approved timescales is a risk to be managed by directorates in the remainder of the year.
18. **Points 34-37** remind members that in February 2018 the Council set a target of **£40 million** non-earmarked General Fund Capital receipts. As at March 2021

£7.861million had been received. Income for 2021/22 was forecast at £6 million, receipts to date are £165,000. Members may wish to note that the Annual Property Plan for 2021/22, due to be presented to Cabinet and scrutinised by this committee shortly, will update current forecasts and will be key in determining the affordability of the Capital Programme update to be considered as part of 2022/23 budget strategy work to take place shortly.

19. At **points 38-48** Members will find details of the Housing Revenue Account position. This budget covers *estate regeneration schemes* (community safety, defensible space, and waste storage and courtyard improvements to blocks of flats); *planned investment* in the refurbishment of Council dwellings; *disabled adaptations* and expenditure on *the development of new housing* and other development projects. Slippage of £6.504 million on building improvements and notably delays to a major work scheme due to Covid and new legislation means £917,000 spend is projected against an in-year budget estimate of £5.750 million.
20. The position in respect of capital projects to support the Council's agreed service model for Homelessness is set out at points 45-47, including new-build temporary accommodation and the purchase of a YHA Hostel for **£6.5million**. The report explains the Council submitted a number of grant bids to Welsh Government covering Covid-19 related homelessness recovery plans and secured over **£12 million** of funding.

Way Forward

21. Councillor Chris Weaver, Cabinet Member, Finance, Modernisation and Performance, Christopher Lee, Corporate Director Resources, and Ian Allwood, Head of Finance, will be in attendance to present the report and answer Members' questions.

Legal Implications

22. The Scrutiny Committee is empowered to enquire, consider, review and recommend but not to make policy decisions. As the recommendations in this report are to consider and review matters there are no direct legal implications. However, legal implications may arise if and when the matters under review are

implemented with or without any modifications. Any report with recommendations for decision that goes to Cabinet/Council will set out any legal implications arising from those recommendations. All decisions taken by or on behalf the Council must (a) be within the legal powers of the Council; (b) comply with any procedural requirement imposed by law; (c) be within the powers of the body or person exercising powers of behalf of the Council; (d) be undertaken in accordance with the procedural requirements imposed by the Council e.g. Scrutiny Procedure Rules; (e) be fully and properly informed; (f) be properly motivated; (g) be taken having regard to the Council's fiduciary duty to its taxpayers; and (h) be reasonable and proper in all the circumstances.

Financial Implications

23. The Scrutiny Committee is empowered to enquire, consider, review and recommend but not to make policy decisions. As the recommendations in this report are to consider and review matters there are no direct financial implications at this stage in relation to any of the work programme. However, financial implications may arise if and when the matters under review are implemented with or without any modifications. Any report with recommendations for decision that goes to Cabinet/Council will set out any financial implications arising from those recommendations.

RECOMMENDATION

The Committee is recommended to:

- i. note the month 4 2021/22 budget monitoring report.
- ii. consider whether it wishes to make any comments to the Cabinet; and
- iii. consider whether it wishes to use information contained in the report to inform future scrutiny of items.

DAVINA FIORE

Director, Governance & Legal Services

15 September 2021

BY SUBMITTING THIS REPORT TO THE CABINET OFFICE, I, (CHRISTOPHER LEE) (CORPORATE DIRECTOR RESOURCES) AM CONFIRMING THAT THE RELEVANT CABINET MEMBER(S) ARE BRIEFED ON THIS REPORT

**CARDIFF COUNCIL
CYNGOR CAERDYDD**

CABINET MEETING: 23 SEPTEMBER 2021

BUDGET MONITORING - MONTH 4 REPORT 2020/21

**FINANCE, MODERNISATION & PERFORMANCE (COUNCILLOR
CHRIS WEAVER)**

AGENDA ITEM: X

Reason for this Report

1. To provide the Cabinet with details of the financial monitoring position for the authority as projected at the end of July 2021(Month 4), adjusted for any significant movements since that date, compared with the budget approved by Council on 4th March 2021. This report includes an assessment of the ongoing financial impact arising from the response to the COVID-19 crisis and the level of financial support provided by Welsh government.

Background

2. The last eighteen months have been dominated by the issues faced in response to the Covid-19 pandemic and the uncertainty that still remains with regards to the future operation of Council services. This monitoring report will continue to set out the pressures arising from responding to the crisis separately from those relating to operational service delivery. As such, the first part of the report addresses the financial impact of the crisis, both in terms of additional expenditure and reduced income generation, as well as the Welsh Government (WG) funding response to this. The report then provides details of the overall revenue position, including any unfunded impacts of COVID-19 and any emerging operational issues that have arisen for reasons other than the pandemic. An outline of the actions taken by the Council in response to the emerging financial position is then provided, followed by an update on the position in relation to the Capital Programme.

Issues

COVID-19 Financial Impact

3. The ongoing COVID-19 pandemic continues to have a significant financial impact on the Council. This is being evidenced through both additional expenditure pressures and reduced income generation across services. These additional expenditure pressures have varied in nature, but have included both the need to change the way services are delivered and also the requirement to react to additional and different demand pressures being faced. In relation to income, losses have been experienced in a number of directorates and as the year progresses there will be a need to track how those services are delivering against the income levels budgeted for in year.
4. In response to these financial pressures, the Welsh Government (WG) has continued to support COVID-19 impacts this year and has committed to continue funding arrangements across Wales for the first six months of 2021/22 and to consider the level of support required for the remaining half of the financial year. Within this funding is also provision to support the ongoing income losses being experienced by local authorities, although it is expected that part of this will also be used by the sector to take advantage of opportunities for change that have arisen as a consequence of the pandemic. This funding commitment is intended to cover the remainder of this financial year but with an understanding that some services will be presumed to require less financial support as the crisis eases allowing some services to return to pre-pandemic levels of service. In order to access funding, local authorities have been required to submit monthly expenditure claims and quarterly income claims.
5. This financial year to date, the Council has submitted expenditure claims to WG totalling £8.497 million, with the table below providing an overview of claims made to July.

Expenditure claimed by Month	April - £'000	May - £'000	June - £'000	July - £'000	Total - £'000
Adult Services	1,092	1,239	1,162	1,201	4,694
Childrens Services	116	149	188	200	653
Infection Control	49	76	38	50	213
FSM	407	58	56	570	1,091
Homelessness	28	58	98	86	270
SIPS	104	43	46	229	422
Delegated Schools	125	194	266	118	703
Other	56	138	94	63	451
Total	2,077	1,955	1,948	2,517	8,497

6. The table below provides an overview of the status of claims to July 2021, showing the amounts reimbursed by WG.

Expense Claims between April - July by Category

Expense Claims	Claimed - £'000	Reimbursed - £'000	Held - £'000	Disallowed - £'000
Adult Services	4694	4694	0	0
Childrens Services	653	653	0	0
Infection Control	213	213	0	0
FSM	1091	55	1035	0
Homelessness	270	231	40	0
SIPS	420	420	0	0
Delegated Schools	703	703	0	0
Other Spend	453	436	0	17
Total	8497	7404	1075	17

7. In respect of the table above, a key service supported remains Adult Services and the majority of Covid-19 related expenditure within this service takes the form of financial support to Providers. WG have recently issued guidance which sets out revised arrangements for Provider support until the end of this financial year. The monitoring position assumes that ongoing support will reflect these arrangements and will be fully reimbursed. As previously reported last year, there are delays in approval on free school meals provision but there are no concerns that the payments will not be agreed. It should also be noted that some items have been retrospectively withdrawn from the Council's claim, because alternative funding sources have become available.
8. In addition to the expenditure claims submitted between April and July, the Council has also submitted one claim for lost income, net of any expenditure savings made, covering the first quarter of this financial year. In addition, WG also requested details on any income that may have been delayed in its receipt, but not permanently lost.
9. The table below provides an overview of the status of the Q1 income claim, including details of the most significant income losses experienced. As can be seen from the table, the majority of the claim has already been agreed. Those areas that remain relate to income that will be considered later in the year when the amount of income collected in areas such as planning and licensing will be clearer in terms of lost versus delayed income.

Qtr 1 - Income Claim

	Claimed	Reimbursed	Holding
Parking	-964	-964	0
Planning	-204	0	-204
Property	-523	-522	-1
SCH	-130	-130	0
SCH CAT	-136	-136	0
Sport & Leisure	-619	-114	-505
Venues	-1868	-1868	0
Other	-565	-334	-231
Total	-5009	-4068	-941

10. Any additional expenditure or income losses that the WG has decided not to fund will need to be met from existing Council resources and the relevant amounts are reflected within the projected directorate outturn positions that are outlined later in the report. A combination of WG signalling a revision of Hardship support from October and the uncertainty of the economic and pandemic conditions for the remaining months of the year highlights a level of financial risk that not all additional expenditure and income loss will be fully reimbursed by the WG Hardship Fund arrangements. Because of this, the projected directorate positions included within the report do not incorporate the full potential pandemic related pressures that may occur during the last few months of the year. Instead, because of the range of potential scenarios that could occur, the table below has been prepared to provide an indication of the financial impact that may result:

	Estimate	25% Council Cont	50% Council Cont.	75% Council Cont.	100% Council Cont.
	(£000)	(£000)	(£000)	(£000)	(£000)
Projected Cost (August – March)	2,000	1,500	1,000	500	2,000
Projected Income Loss (Q2-Q4)	5,000	1,250	2,500	3,750	5,000
Total	7,000	2,750	3,500	4,250	7,000

Revenue Position

11. The overall revenue position reported in the paragraphs that follow comprises projected variances that have arisen irrespective of the pandemic, combined with COVID 19-related items of additional expenditure or lost income that WG have indicated will not be funded through the COVID-19 Hardship Fund. In addition, these variances include shortfalls against 2021/22 budget savings proposals and any in-year savings or efficiencies that have been identified during the year.
12. The overall monitoring position, as at Month 4, reflects a total projected net annual Council overspend of £1.442 million. This position is detailed in Appendix 1 and includes a total directorate net overspend of £4.042 million and a projected overspend of £400,000 in relation to Capital Financing, partially offset by the £3 million general contingency budget.
13. The table below provides a summary of the overall position and outlines the component parts of each directorate's total variance.

Directorate	Directorate Position
	(£000)
Corporate Management	0
Economic Development:	
Economic Development	1,863
Recycling & Neighbourhood	150

Education & Lifelong Learning	595
People & Communities:	
Housing, & Communities	(163)
Performance & Partnerships	0
Adult Services	45
Children's Services	1,215
Planning, Transport & Environment	371
Resources:	
Governance & Legal Services	166
Resources	(200)
Total Directorate Position	4,042
Capital Financing	400
General Contingency	(3,000)
Summary Revenue Account	0
Total Council Position	1.442

14. From the table above, it is, however, clear that there are particular pressures evident in Children's Services, Economic Development and Education & Lifelong Learning but the majority of Directorates are currently highlighting adverse financial positions.
15. The specific overspends and underspends within each directorate's position are outlined in more detail within Appendix 2. However, the main pressures relate to the additional cost and number of residential and internal fostering placements within Children's Services, as well as additional expenditure in relation to agency staffing within that directorate. In addition, Education is experiencing pressures in relation to Out of County Placements, both in terms of cost of individual placements and the overall number of pupils requiring specialist provision. In addition, there are underlying pressures evident within School Transport, due to the number of pupils with additional learning needs requiring transport. Economic Development highlight the level of uncertainty facing the income generating services and reflects the level of risk if WG are not able to support fully the impact on services
16. As well as these specific pressures, there are pressures in most directorates arising from not being able to fully deliver the savings proposals agreed as part of the 2021/22 budget. As outlined in Appendix 3, there is an overall projected shortfall of £733,000 (13%) against the target of £5.554 million. For those 2020/21 savings proposals, the position is that 62% of the savings have been achieved against the £2.147 million carried forward with the remaining proposals being predominantly income related and therefore have an element of uncertainty in the current year.
17. The Capital Financing outturn is forecast to be £400,000 in excess of budget. This budget supports the Council's Capital Programme and treasury management activities, including external interest payable, prudent provision for the repayment of any debt in line with Council policy, as well as interest earned on temporary investments. The position against the budget is impacted by a number of variables which may change during the course of the year such as interest rates, the level of investment balances, share of interest chargeable to the Housing Revenue Account (HRA), the need for and timing of external borrowing, as well as performance in achieving capital expenditure projections.

Whilst there are delays in some capital projects resulting a lower borrowing requirement during the year, factors combining in determining the current projection include HRA picking up a lower share of overall external interest costs, lower levels of interest recoverable from directorates in relation to invest to save schemes expected to be completed during 2021/22 and a higher provision for prudent repayment of historic capital expenditure than assumed for 2021/22

18. A balanced position is being reported in relation to Council Tax Collection. Performance to date suggests that collection rates are at a level at least comparable to 2020/21. Should a variance emerge, this will be reported in future reports.
19. As part of the reported directorate positions, contributions from contingency budgets have been incorporated where appropriate. These include a transfer from the Council Tax Reduction Scheme (CTRS) contingency, of £3.788 million, to meet the increasing demand from residents for financial support, largely as a direct consequence of the pandemic and financial hardship that people have been experiencing. In addition, the Children's Services position includes the £2.175 million contingency held for meeting the additional costs arising from external placements.
20. In addition to the general fund directorate positions are the positions of ring-fenced and grant funded accounts, which are outlined in more detail as part of Appendix 2. In summary, the position on the Housing Revenue Account (HRA) is projecting a balanced position but that any capital financing cost savings will be used to improve the ability to deal with future budget pressures including capital works postponed to future years and provide more flexibility for any unavoidable commitments in the new financial year. The CPE position reflects an in-year surplus of £2.321 million compared to the budgeted surplus of £3.741million. The restrictions remained in April and May and since then activity has increased. It is anticipated that reliance on some level of WG Hardship Grant will be required throughout the year but at a lower level than previous months. The Harbour Authority is projecting a balanced position

Response to the Emerging Financial Position

21. As outlined earlier in this report, the financial and economic impact of the pandemic will remain with local authorities for the foreseeable future. There is a need to ensure that demand pressures are picked up early as well as where demand for services does not return to anticipated levels particularly with respect to income generating services. This combined with the changing nature of support from WG and the ceasing of the Job Retention Scheme highlights the continuing need to ensure that budgets are tightly managed.

Capital

22. The Council on 4 March 2021 approved a new Capital Programme of £244.353 million for 2021/22 and an indicative programme to 2025/26. The budget for the General Fund and Public Housing has since been adjusted to £279.125 million to include actual slippage reported at outturn, incorporation of new grant approvals and confirmation of actual grant awards.

23. The sections below indicate a forecast position for 2021/22 for the General Fund and Public Housing.

General Fund

24. The projected outturn for the year is currently £168.599 million against a total programme of £192.385 million with a variance of £23.786 million, which is predominantly slippage. Expenditure at the end of Month 4 was £26.334 million which represents 16% of the projected outturn, however there are a number of large expenditure items which are subject to progress during the latter part of the year.

Capital Schemes Update

25. Delivery of capital projects is complex, may span a number of years and is influenced by a number of external and internal factors such as weather, statutory and non-statutory approval processes. Directorates continue to be reminded of the need to set achievable profiles of expenditure and to identify slippage at an early stage.

26. The Council's capital investment programme plays an essential role in both stimulating the local economy and delivering local services during the post Covid-19 recovery period.

27. The impact of Covid-19 on the programme has been dependent on the nature of the works being undertaken. Following initial delays on schemes during lockdown, contractors are adapting to Covid-19 work restrictions, although other cost inflation and supply chain challenges represent a significant delivery challenge to projects. The drivers of these pressures remain unclear; however, the impact of Brexit, ongoing pandemic management and a UK-wide pipeline of construction-led recovery projects are all considered potential drivers of cost inflation, shortage of materials such as steel, timber and cement and difficulties recruiting for key roles. Some of the issues may be temporary, however it is unclear whether stepped increases in cost inflation will be sustained in the medium to long term.

28. Across projects, mitigation approaches vary, and includes early dialogue with contractors, ordering materials in advance, consideration of alternative material suppliers and methods of construction, supporting training and development.

29. Though fixed prices and framework agreements afford some protection to the inflationary pressure in the short term, this cannot be sustained beyond the contract period and increases in tender prices are likely and risk is built into contract processes.

30. These issues will impact on costs of works which is likely to impact on managing within estimated budgets. This may require re-prioritisation of schemes to be undertaken including changes in specification where this allows the same outcomes to be met.

31. It remains important that directorates continue to allocate sufficient capacity and resource to ensuring projects progress in the timescales intended and consider opportunities to bring forward expenditure where possible. Robust business cases

continue to be essential particularly where schemes are undertaken on the basis of generating income or savings.

32. Utilising grants bid for and awarded in approved timescales is a risk to be managed by directorates in the remainder of the year. Consideration of switching of Council resources and early discussion with grant funding bodies should be undertaken in order to ensure that approved grants can be utilised in full.
33. Further detail on progress against significant capital schemes included in the programme is included in Appendices 4 and 5 to this report.

Capital Receipts

34. The Capital Programme approved by Council in February 2018 set a target for non-earmarked General Fund Capital receipts of £40 million, with a subsequent increase of £1 million to this target in 2019/20, after making a deduction for eligible revenue costs of disposal. Up to 31 March 2021, a total of £7.861 million has been received against the overall receipts target.
35. The forecast of income towards the target whether by external disposal or approved land appropriations to the Housing Revenue Account (HRA) during 2021/22 was £6 million. Receipts to date total £165,000, and the Annual Property Plan for 2021/22, due to be presented to Cabinet shortly, will update current forecasts and will be key in determining the affordability of the Capital Programme update to be considered as part of 2022/23 budget strategy work to take place shortly.
36. In addition to the above, land appropriations to the Housing Revenue Account will take place for the development of affordable housing, with the main site being the former Michaelston school site, which was originally anticipated to be completed in 2019/20. Where sites are to be appropriated to the HRA, this needs to be within the approved budget framework for the HRA and based on an agreed independent valuation and housing viability assessment.
37. The Capital investment programme also includes a number of major development projects which assume that capital receipts are earmarked to pay towards expenditure incurred on those projects. Examples include the development strategy at the International Sports Village, Arena contribution and commitments agreed as part of proposals in respect to Llanrumney Development. Expenditure incurred in advance of realisation of receipts represents a risk of both abortive costs and to the level of borrowing and should be incurred as part of a Cabinet approved business case.

Public Housing (Housing Revenue Account)

38. Directorate Programme 2021/22 £86.740 million. Initial variance of £21.014 million identified.
39. The estate regeneration budget of £3.150 million tackles issues of community safety, defensible space, and waste storage and courtyard improvements to blocks of flats. Expenditure of £4.733 million is forecast, with the variance of £1.583 million brought forward from future years. Major schemes within the programme include the Roundwood Estate (£1.400 million), Arnold Avenue/Bronte Crescent

(£545,000) and Litchfield Court (£350,000) as well as improvements to garages (£1.250 million).

40. In respect of planned investment on Council dwellings, there is a total budget for the year of £19.250 million. Total expenditure in year is projected to be £12.746 million and this will ensure that the Major Repairs Allowance grant allocation for 2021/22 of £9.557 million is utilised in full. Areas of expenditure forecast during the year include replacement boilers (£1 million), front door upgrades to flats (£1 million) and refurbishment of Nelson high-rise flats as they are transformed for family accommodation (£1 million). Slippage of £6.504 million is currently anticipated for building improvements and this is primarily in relation to flat and house roofs, works to BISF houses and rewiring. There are also still delays in relation to Covid-19 as restricted access into houses has meant further anticipated slippage on planned kitchen and bathroom works. Furthermore, new legislation released in December 2020 regarding cladding testing, changes in scope, duration and market conditions for a scheme at Lydstep high-rise has meant that the major work scheme has been delayed until options are reviewed. Whilst contractors are on site undertaking smaller schemes such as fire doors, expenditure of only £917,000 is projected against an in year budget estimate of £5.750 million.
41. The budget for disabled adaptations for public housing is £3.350 million but expenditure during the year is forecast to be £2.500 million. During 2020/21, Covid-19 caused delays as access was not permitted into homes for work to be carried out. Work is now continuing in order to catch up with demand but the expected underspend during the year is largely due to reduced staff capacity and materials.
42. Expenditure on the development of new housing over a number of sites during the year is estimated to cost £45.757 million in total. This includes the completion of the phase one Cardiff Living sites and the commencement on Cardiff Living phase two and three sites. Two schemes remain in progress for Phase 1 of Cardiff Living; Llandudno Road which is due to complete this financial year and the PassivHaus scheme at Highfields which is expected to complete in the autumn of 2022. Public consultation will begin towards the end of this summer on the Caldicot Road/Narbeth Road site through Cardiff Living which will deliver in the region of 75 mixed tenure homes for local people. The early stage master-planning is well underway on the proposed older person/wellbeing village on the former Michaelston College site which will deliver in the region of 250 new homes and a wide range of public buildings providing a range of facilities for the local community with a focus on older people and health and well-being. Work has also started for the low-carbon scheme on the Former Rumney High school site and on the former Howardian school site in Penylan.
43. Progress on other development projects outside of Cardiff Living include the conclusion of the tenders for the St. Mellon's and Maelfa older person community living buildings which will deliver over 100 older person flats and a range of communal facilities, both of which will commence on-site before the end of the year as well as the conclusion of the tender process to appoint a developer for 16 new two, three and four bed homes on the former Local Training Enterprise Centre building in St. Mellons. Planning applications have now also been submitted for the Channel View masterplan and phase one, the new older person community living building at Bute Street and Riverside/Canton Community Centre as well as the proposed development of Waungron Road, Llandaff. Work on site is due to

commence in August for the development of 28 one and two bed flats on the former Paddle Steamer pub site in Butetown and the scheme to deliver 16 new council homes at the former Air Training Centre site in Caerau will handover in August.

44. Cabinet in June 2020 considered the impact of Covid-19 on the Council's housing delivery programme and agreed approval in principle of a specific request from Wates Residential to the immediate purchase of a number of additional properties currently in development as part of the Phase 1 Cardiff Living programme. Furthermore, Cabinet considered in July 2020 a future service model for Homelessness and set out a range of schemes to offer long-term and sustainable housing options for homeless families and single people. The purpose of this work is to replace the leased hotels that were taken on during the Covid-19 crisis with longer-term solutions for temporary accommodation. Two sites were identified to deliver such new-build temporary accommodation, one of which is Hayes Place which completed in February 2021 and provides 19 new modular homes using the Beattie Passive 'Haus4studio' pods. There is also a meanwhile use on part of the Gasworks site, Grangetown which will provide 50 flats as temporary accommodation for homeless families. This is well underway with all the modular units being delivered and craned into site by the middle of August 2021 and the scheme is projected to handover by December 2021. The Council has also recently purchased the YHA Hostel in Butetown for £6.500 million in order to continue the provision of further accommodation to tackle homelessness within the city.
45. Further to this, specialist supported accommodation for homelessness was proposed at Adams Court to create an integrated facility of approximately 103 self-contained units with intensive support and an additional 49 flats for longer term more settled accommodation.
46. In order to support the costs of the above three projects, the Council submitted a number of grant bids to Welsh Government covering Covid-19 related homelessness recovery plans and over £12 million pounds of funding was approved, subject to detailed terms and conditions. Much of this was spent in 2020/21 but the balance of £3.957 million will be utilised this year. This is made up of £3.857 million for Adams Court and £100,000 for the Huggard site.
48. The Development team are aware of current risks to the programme caused by the Covid-19 pandemic and Brexit. A shortage of materials and labour supply is being recognised nationally and is a source of concern for the development industry. As a result, the implementation of some schemes could be delayed until early 2022 and therefore the new build programme is projected to have slippage into the next financial year of £15.243 million.

Reasons for Recommendations

49. To consider the report and the actions therein that form part of the financial monitoring process for 2021/22.

Legal Implications

50. The report is submitted for information as part of the Authority's financial monitoring process. The Council's constitution provides that it is a Council

responsibility to set the budget and policy framework and to approve any changes thereto or departures there from. It is a Cabinet responsibility to receive financial forecasts including the medium term financial strategy and the monitoring of financial information and indicators.

HR Implications

51. There are no HR implications arising from this report.

Property Implications

52. The report is submitted for information as part of the Authority's financial monitoring process. The Strategic Estates Department continues to work with the Finance Department to monitor the ongoing impact of COVID-19 on the Council's estate-related revenue and capital budget. As part of this process, the Strategic Estates Department continues to work with the Finance Department to submit relevant expenditure claims to WG in respect of impacts to the Council's property income.
53. As noted in respect of Capital Receipts, the Annual Property Plan for 2021/22 is due to be presented to Cabinet shortly. There are no further specific property implications to report.

Financial Implications

54. In summary, this report outlines a projected Council overspend of **£1.442 million** at Month 4 of the 2021/22 financial year. This overspend reflects a net directorate overspend of **£4.042 million**, coupled with a Capital Financing overspend of £400,000. These overspends are partly offset by the general contingency of £3 million. In the event that an overspend of this level exists at the end of the financial year, it would be offset against the Council Fund Balance. Currently, the Council Fund Balance is £14.255 million and would reduce to £13.871 million in such a circumstance. However, between Month 4 and the financial year end, every effort will be made to reduce the overspend to a balanced position. It is important to note that within the overall position are cautious assumptions in respect of the ongoing level of financial hardship support provided by Welsh Government.
55. Whilst, to date, the Council has been able to recover the majority of COVID-19 expenditure and income losses from Welsh Government, the position is anticipated to 'taper down' from October 2021. This level of risk is evidenced by the scenarios presented in the report, which outline the fact that, based on current estimates, the Council could be exposed to £7 million additional expenditure and income impacts. Because of this risk, it is important that directorates retain a focus on their financial positions and ensure that tight financial control is in place over the remainder of this financial year and that overspends do not worsen and, if possible, are reduced by year-end. This will require a continual review of Council-wide issues and regular monitoring of the Council's balance sheet, including the debtors' position and earmarked reserve levels.
56. In relation to the 2021/22 Capital Programme, a variance of £23.786 million is currently projected against the General Fund element, predominantly in relation to slippage against schemes. In terms of the Public Housing

element of the programme, slippage totalling £21.014 million is currently forecast. Historically, this report has highlighted the issue of slippage and the economic impact of rising material process and contractor availability is contributing to potentially higher rates of slippage than have been experienced before. The increase in material prices could potentially reduce the amount of work being undertaken in asset renewal budgets in individual years in order to ensure capital budgets remain viable over the five year programme. There are large expenditure items planned for the last quarter of the year and it is critical that directorates ensure that the necessary progress is made against schemes, to ensure that slippage is minimised as much as possible. Due diligence needs to be maintained to ensure that the delay of schemes that rely on external funding does not result in the lost opportunity of accessing those funds due to tight terms and conditions dictating any timelines that must be met..

- 57.** For capital expenditure, effective contract management will be required, with a particular focus on the prevailing economic climate causing delays or increased costs. Should such issues continue to emerge during the remaining months of the year it will be necessary for these to be escalated as a matter of priority so that the overall impact on the programme can be assessed and any required actions taken. Such risks also need to be monitored in relation to the generation of capital receipts which underpin the overall affordability of the programme.

RECOMMENDATIONS

58. The Cabinet is recommended to:

1. Note the projected revenue financial outturn based on the projected position at Month 4 of the financial year.
2. Note the capital spend and projected position at Month 4 of the financial year.

SENIOR RESPONSIBLE OFFICER	CHRISTOPHER LEE
	Corporate Director Resources
	DATE: XX September 2021

The following Appendices are attached:

- Appendix 1 – Revenue Position
- Appendix 2 – Directorate Commentaries
- Appendix 3 – 2021/22 Budget Savings Position
- Appendix 4 – Capital Programme
- Appendix 5 – Capital Schemes Update

REVENUE MONITORING POSITION 2021/2022

Directorate	CASH LIMIT BUDGETS			PROJECTED OUTTURN			VARIANCES		
	Expenditure £000	Income £000	Net £000	Expenditure £000	Income £000	Net £000	Expenditure £000	Income £000	Net £000
Corporate Management	26,957	(101)	26,856	27,739	(883)	26,856	782	(782)	0
Economic Development	50,215	(42,259)	7,956	44,510	(34,691)	9,819	0	0	1,863
- Recycling & Neighbourhood Services	41,896	(11,623)	30,273	44,448	(14,025)	30,423	2,552	(2,402)	150
Education & Lifelong Learning	352,422	(58,937)	293,485	360,169	(66,089)	294,080	7,747	(7,152)	595
People & Communities									
- Communities & Housing	265,760	(216,692)	49,068	260,784	(211,879)	48,905	(4,976)	4,813	(163)
- Performance & Partnerships	8,661	(5,790)	2,871	8,733	(5,862)	2,871	72	(72)	0
- Social Services - Children's Services	79,240	(8,823)	70,417	83,053	(11,421)	71,632	3,813	(2,598)	1,215
- Social Services - Adult Services	144,588	(24,308)	120,280	145,537	(25,212)	120,325	949	(904)	45
Planning, Transport & Environment	52,710	(46,782)	5,928	54,923	(48,624)	6,299	2,213	(1,842)	371
Resources									
- Governance & Legal Services	7,190	(1,180)	6,010	8,362	(2,186)	6,176	1,172	(1,006)	166
- Resources	29,832	(14,963)	14,869	29,572	(14,903)	14,669	(260)	60	(200)
Capital Financing etc.	39,236	(5,453)	33,783	39,276	(5,093)	34,183	40	360	400
General Contingency	3,000	0	3,000	0	0	0	(3,000)	0	(3,000)
Summary Revenue Account	17,056	0	17,056	17,056	0	17,056	0	0	0
Discretionary Rate Relief	400	0	400	400	0	400	0	0	0
Sub-Total	1,119,163	(436,911)	682,252	1,124,562	(440,868)	683,694	11,104	(11,525)	1,442
Council Tax Collection	0	0	0	0	0	0	0	0	0
Total	1,119,163	(436,911)	682,252	1,124,562	(440,868)	683,694	11,104	(11,525)	1,442

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Appendix 2 – Directorate Commentaries

Corporate Management Balanced

The overall position for Corporate Management is balanced and the 2021/22 savings target of £63,000, in relation to past service pension contributions, is currently projected to be achieved in full.

Economic Development +£1,863,000

The reported Month 4 position for the Economic Development directorate is a potential overspend of £1,863,000. This position has incorporated assumptions in relation to income loss reimbursements for October through to March across the divisions. Although the level and detail of potential reimbursement is still to be clarified, indications are that there will be a continuation of the claims process to financial year end. Accordingly, forecasts are prudently based on a 50% recovery of forecast losses for this period. Any change in the level of recovery will impact on the position both adversely or positively as will related assumptions for service take up and customer demand.

The biggest overspend at £1,086,000 is within Culture, Venues and Events and includes anticipated deficits in respect of the New Theatre and St David's Hall of £550,000 and further projected income losses of £550,000 anticipated for quarters three and four in respect of Cardiff Castle, Catering, Functions and the Caravan Park. These overspends are partially offset by savings on staff across the divisions in areas such as Cardiff Museum and Culture, Venues and Events Management.

The Sport, Leisure and Development function is reporting a potential overspend of £338,000 which includes income losses of £130,000 anticipated for quarters three and four in respect of Cardiff White Water, Cardiff Riding School and the Outdoor Sport division. In addition, unfunded supplier relief payments of circa £200,000 are currently forecast for the last six months of the year.

A £24,000 underspend for Service Management and Support relates to savings on supplies and services and an unbudgeted recharge for staff support to the Cardiff Harbour Authority. In addition, the Parks division is reporting a potential £51,000 surplus made up of staff vacancies, pending new appointments in respect of apprentices, park rangers and land management officers. These savings are offset by increased vehicle charges of £91,000 from CTS for additional vehicles that are now classed as above the original core fleet.

The Project Design and Development service is currently projecting a trading deficit of £287,000. This is in line with a detailed review of existing schemes and projects to financial year end and an analysis of projects on hold and at risk. The position is still subject to review and change. In addition, a £230,000 overspend is forecast for the Major Projects division. This is a combination of a net £25,000 spend above budget in respect to various projects, and further potential supplier relief of £180,000, subject to open book accounting and review.

Other areas of the Directorate such as Shared Regulatory Services, Property Services, Facilities Management and Buildings are indicating balanced positions but will be subject to the demands on the respective services during the year.

The 2021-22 savings target for Economic Development is £916,000. Savings of £776,000 have been identified as achievable, leaving a balance of £140,000 considered unachievable by financial year end. This potential shortfall relates to savings in respect to St David's Hall and cost reductions across all expenditure headings – £120,000

Education & Lifelong Learning +£595,000

The Month 4 position for the Education & Lifelong Learning directorate reflects an overspend of £595,000. The main pressures within the position include: Achievement, £504,000 overspent due to income targets yet to be achieved in Client Services and an overspend on Youth Services due to employee costs no longer covered by grant funding. Education Other than At School, £232,000 overspent due to the cost of tutors not being fully recouped. Schools Transport £114,000 as a result of additional routes and ALN transport costs and Traded Services, £86,000 due to loss of income due to Covid-19 and asbestos works. Partially offsetting this overspend are savings within Out of County Placements, due to a balance of additional funding and the managing of placements.

A balanced position is being projected for the Music Service due to additional funding received but this is for one year only.

The 2021-22 savings target for Education is £288,000. Savings of £226,000 have been identified as achievable, leaving a balance of £60,000 considered unachievable by financial year-end. This potential shortfall relates to a saving proposal on business support changes with other mitigations being explored.

Housing & Communities (£163,000)

The Housing & Communities directorate is reporting an overall underspend of £163,000 at Month 4. This comprises overspends totalling £157,000 across Business Support (+£65,000), Housing Strategy (+£30,000), Hubs (+£50,000) and Neighbourhood Regeneration (+£12,000), offset by underspends totalling £320,000 across all other areas of the service.

The £30,000 Housing Strategy and Service Development overspend is due to ongoing delays in a planned restructure, with a partial offset from vacancy savings. In Hubs & Communities the £50,000 projected overspend reflects an income shortfall in Hubs, including in relation to room hire, partially offset by employee savings within the division.

In Advice and Benefits, the £23,000 under spend is projected overall after assuming a £716,000 draw down from earmarked reserves. Within Advice and Benefits, a balanced outturn is anticipated in relation to the Housing Benefit (HB) Systems and Subsidy budgets. Many factors can change the level of Housing Benefit payments and subsidies receivable by the financial year-end. Any surplus

or deficit will be managed through the Welfare Reform earmarked reserve set aside for this purpose.

In Homelessness and Hostels, the £141,000 underspend is due to the ongoing recruitment to vacant posts in respect to the Housing Options Centre. whilst recruitment is ongoing. With continued Welsh Government support, new Hostel units are now operational and it is expected that all associated costs will be fully recovered.

In the Independent Living Service, the underspend of £59,000 relates to employee savings across its divisions. The £61,000 underspend expected in relation to Housing Projects is a result of vacancies whilst recruitment is underway in the Estates Management Division. A projected shortfall in Disabled Facility grant fee income of £110,000 to 30th of September, is assumed to be recovered in full from the Welsh Government.

The Early Help underspend of £36,000 is due to in year vacancies. The division incorporates the Family Gateway service funded by a combination of base budget and grant income. Parenting, Flying Start and Childcare are also within this division and are all currently projecting balanced positions.

Performance & Partnerships Balanced

Performance & Partnerships is reporting a balanced position overall. There are pressures within the service in respect to resources required to assist in Cohesion & Engagement. These pressures are currently being found from within that budget and the holding of vacant posts in other areas such as Performance

The two budget savings proposals in this directorate for 2021/22 totalling £142,000, are projected to be fully achieved.

Recycling & Neighbourhood Services +£150,000

The Recycling & Neighbourhood Services directorate is currently projecting an overspend estimated at £150,000 but this assumes some recourse to the Waste Reserve or the use of the contingency provision for fluctuations in volumes and material type. It also presumes the FRM allocation to fund various waste and cleansing initiatives will be fully incurred. This Service is also projected to achieve the full £350,000 budget savings for 2021/22. The position highlights significant pressures within Collections and Waste Disposal with further overspends in Environment Enforcement and Street Cleansing but there is a substantial underspend in Recycling Treatment and savings in Management & Support and Waste Strategy.

The Collections overspend is £915,000 and reflects the decision to employ an additional five crews to address operational staff resource issues, the uptake of the extra annual leave carried forward from the previous year and higher than budgeted sickness rates. Waste Disposal costs are forecast to exceed the budget by £247,000 reflecting an increase in the volume of residual waste and a shortfall in landfill gas income. The overspend in Environmental Enforcement is £94,000 caused by the short-term extension to temporary staff contracts and a reduction of

financial penalty notice income. Street Cleansing is showing a £61,000 overspend reflecting increased supervisor's costs.

The underspend of £920,000 in Recycling Treatment reflects an increase in the price received from the sale of recyclable material following operational improvements made at the HWRC's and market prices. This market is very open to price volatility and this projection is based on existing income levels and likely scenarios for the next eight months. There is also an additional underspend of £29,000 in Management and Support and £51,000 in Waste Strategy reflect a delay in filling vacant posts.

Adult Services +£45,000

Adult Services is projected to overspend by £45,000 at Month 4. This comprises a £430,000 overspend on commissioned care, which is partially offset by a £385,000 underspend on Internal Services.

The position on commissioned care assumes that the number of delivered domiciliary care hours will increase during the remainder of the year, as there are currently high numbers presenting for assessment. Assumptions regarding future increases, together with any potential grant-funding opportunities, will be closely monitored as the year progresses.

The position on commissioned care varies by division of service. Overspends are projected in relation to Learning Disabilities (+£585,000), Physical Disabilities (+£299,000) and Substance Misuse (+£45,000). These are offset to a degree by underspends in relation to Older People (-£141,000) and Mental Health (-£258,000).

Overspends in Learning and Physical Disabilities mainly relate to an increase in placements (both residential and supported living) at the very end of the 2020/21 financial year and in early 2021/22. A small number of additional placements can have a large financial impact, particularly in relation to Learning Disability packages of care. The position allows for anticipated transitions from Children's Services during the course of the year.

The underspend on Older People's commissioned care reflects a reduction in placement numbers at the very end of 2020/21, although these are expected to increase during the year. Mental Health commissioned care is also projected to underspend. Whilst there has not been a reduction in placement numbers in this area, it is of note that 2020/21 included some one-off costs. The non-recurrence of these, together with the full-year impact of 2020/21 savings is contributing to the 2021/22 position.

The £385,000 net underspend on internal services is a combination of overspends totalling £392,000 in internal supported living, learning disabilities day care and support, offset by underspends totalling £777,000 in assessment & care management, older people's day care and reablement. Areas of underspend reflect a combination of grant funding, a number of vacant posts and the fact that older people's day care was not fully operational for part of the year. The monitoring position assumes that a number of vacant posts will be recruited to

during the remainder to the year. Overspends relates to the under-achievement of savings in the current year together with staffing costs.

The directorate is currently projected to achieve £324,000 of the £667,000 savings proposed in 2021/22. The main saving that is not anticipated to be fully achieved in 2021/22 relates to the Internal Support Living Service, where £230,000 of the £300,000 saving is anticipated to be unachieved, partly due to the delay in closure of one of the schemes. Other area of under-achievement relate to use of technology (£94,000). Plans are in place that would enable the latter to be achieved in future years.

Children's Services +£1,215,000

Children's Services is currently projecting an overspend of £1,215,000. Significant overspends (£630,000) are anticipated in legal costs and court fees as cases resume and bottlenecks caused by lockdown restrictions are cleared. Additional pressure on CHAD budgets as a result of increased placements has contributed to the overspend position (£250,000). Projected agency expenditure above base budget includes £420,000 in localities teams, £483,000 in Intake and Assessment and £330,000 in Child Protection and Safeguarding. A £950,000 reserve set aside for agency staff in 2020/21 is anticipated to be fully utilised as a result.

Falconwood Assessment Centre is reporting a small underspend of £226,000 for the year due to delayed opening and Covid hardship grants in relation to placements total £306,000 to the end of month four.

The number of external residential placements has increased by 14 since the start of the year to a total of 100 places, with a difficult external fostering market providing minimal opportunities to avoid high cost placements. Full use of the corporate contingency fund of £2.175 million is anticipated to cover placement related costs.

Planning, Transport & Environment +£371,000

The Month 4 position for Planning, Transport & Environment reflects an overspend of £371,000. The Energy Management overspend comes to £371,000 and is primarily due to shortfall in general renewable income sources £72,000 and specific projects. The loss of income of £93,000 at Radyr Weir following the repair work required and leaving the Plant sub optimal for some periods of the year. It is anticipated that the delays in Lamby Way Solar Farm will be solved by 1 September and that the overspend this year will be capped at £200,000. Whilst there are seven months left in the year from September the high earning months are the period April – August which have been missed this year.

The Bereavement, Registration & Dogs Home are projected to be at anticipated budget levels. Highways Infrastructure is anticipating a pressure on tunnel maintenance of £100,000 but can be funded through the use of commuted sums to retain a balanced position. Transport Policy is also projecting a balanced position reflecting reduced income from Street Works offset by increased recharges for temporary road closures. Civil Parking Enforcement is forecasting a reduction of income which will reduce the contribution to the Parking Reserve and

impact on future initiatives. Planning & Building Control are anticipating a balanced position, although this is dependent upon future trends remaining upwards over the next few months.

Resources

Governance & Legal Services +£166,000

At Month 4, the projected position for Governance and Legal Services is a £166,000 overspend. This comprises a £201,000 overspend in relation to Legal Services, offset by underspends in other areas. These include Democratic Services where a £27,000 underspend is anticipated due to a vacant post.

The Legal Services position is a combination of a number of factors. There are pressures on external legal fees (largely attributable to Children's Services cases), and on employee costs associated with locum cover for vacant posts. Other areas of overspend include postage, printing, telephony and IT hardware (£55,000), as well as costs associated with the law library and case management system (£49,000.)

Resources (£200,000)

Overall, the Resources directorate is projecting a £200,000 underspend. The underlying underspend primarily relates to vacant posts throughout the directorate. There are overspend pressures within Finance, Telephony and Commissioning & Procurement but 24/7 Services is the area where an overspend is very likely due to the under achieving of income. Both Central Transport Services and Human Resources anticipate an increase in costs over the remaining financial year but still within an overall balanced position. Work on all other areas of resources will continue in order to identify mitigating actions to address any financial pressures arising throughout this financial year.

Cardiff Harbour Authority

Financial Monitoring Report 2021/22 – Quarter 1

For the current year, the Council worked with the Welsh Government to identify achievable efficiencies, service reductions and savings against the approved Fixed Costs budget to the same level as 2020/21 of £4.961 million. The Asset Renewal funding requirement for non-critical assets in 2021/22 is £460,000 with no requirement identified within the ten-year asset management programme to replace any critical assets. This gives an overall budget for the Cardiff Harbour Authority (CHA) of £5.421 million, which is an increase of 3.8% on the total for the 2020/21 financial year.

The forecast at the end of quarter one indicates a funding requirement of £5.421 million, representing a full spend of budget.

Heading	Budget £'000	Projected Out-turn £'000	Variance £'000
Expenditure	5,991	5,755	(236)
Income	(1,030)	(819)	211
Fixed Costs	4,961	4,936	(25)
Asset Renewal	460	485	25
TOTAL	5,421	5,421	0

Income shortfalls against target are forecast in all areas, including car parking, the Water Activity Centre and Harbour dues. The shortfall in income is anticipated to be mitigated by a number of managed underspends across a range of areas, including Facilities Management, Barrage Maintenance and Overheads. Increased costs on Groundwater Control and Waste Management are offset by underspends on other Environmental areas. This forecast will be updated as more information becomes available over the coming months.

The Asset Renewal budget is currently indicating a £25,000 overspend which relates to an increase in component costs for the wheeled materials handler to be used for waste material collection on the quay.

The CHA maintains a Project and Contingency Fund, which is used to support projects and provides a contingency for situations where the approved budget is exceeded. The Fund receives contributions from a combination of receipts from the sale and disposal of land and a share of past year underspends on the Fixed Cost budget. The balance at 31 March 2021 was £125,000 and this is in line with the amendments to the Deed of Variation as agreed in March 2021.

Civil Parking Enforcement

Civil Parking Enforcement (CPE) manages parking, parking enforcement and moving traffic offences throughout the city. The income from these activities is used to support the operational costs with the surplus being transferred to the Parking and Enforcement Reserve.

The pandemic has had a profound impact on all parking income streams with significant reductions in the use of on street and off-street parking and subsequent penalty charges notices. In addition, lower traffic volumes, particularly in the city centre, has meant lower penalties from MTO's.

Predicting future income levels is challenging, as this is dependent on numerous factors. These include the continued period of the pandemic, potential future lockdowns, the recovery of the city centre and organisations view on staff returning to the workplace.

The budget has been modelled using various assumptions and scenarios. The table below provides a summary of the budget and projected outturn position.

	Budget £000	Projected Outturn £000	Variance £000
Income			
On street car parking fees	3,957	3,076	881
Off street car parking fees	922	608	314
Residents parking permits	412	408	4
Penalty charge notices	1,422	1,730	(308)
Moving Traffic Offences (MTO's)	3,539	3,250	289
Other Income	46	38	8
Total Income	10,298	9,110	1,188
Expenditure			
Operational costs, parking & permits	611	647	36
Enforcement service including TRO	5,946	6,143	197
Total Expenditure	6,557	6,790	233
Annual Surplus / (Deficit)	3,741	2,320	1,421

The Civil Parking Enforcement budget for 2021/22 assumed a trading surplus of £3.741 million. The current projection indicates a trading surplus of £2.320 million, a reduction of £1.421 million. The restrictions that were still in place during April and May have contributed to lower car parking fees and MTOs although a gradual improvement is anticipated for the remainder of the year following the transition into Level 0. The increased costs include additional vehicles needed to maintain social distancing, digitalisation of the traffic regulation order process and reduced recharging opportunities.

The quarterly position is illustrated in the table below and demonstrates the continued impact of the restrictions in Q1 with a gradual improvement anticipated as the year progresses.

	Q1	Q2	Q3	Q4	Total
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Budgeted Surplus	1,038	936	1,140	627	3,741
Forecast	236	581	892	611	2,320
Variance	802	355	248	16	1,421

The WG have committed to considering claims for reimbursement of lost budgeted income, funded via the Local Government Hardship Fund, for Q1 and Q2. A claim for £802,000 has been submitted for Q1 and a further claim for £355,000 is anticipated for Q2.

The WG have recently indicated extending the claims for lost income to the whole of the year. This would result in further claims of £248,000 for Q3 and £16,000 for Q4 although these will depend on actual traffic activity.

The table below illustrates the effect on the trading position using various reimbursement scenarios.

	Current Position £000	Q1/Q2 100% Recovery £000	Q3/Q4 50% Recovery £000	Q3/Q4 100% Recovery £000
Current Forecast	2,320	2,320	2,320	2,320
Future Reimbursement	0	1,157	1,289	1,421
Surplus	2,320	3,477	3,609	3,741

The current position reflects the existing forecast with no reimbursement from the LG Hardship Fund. Scenarios, ranging from the recovery for Q1 and Q2 only, to full reimbursement, illustrate the impact on the trading surplus.

The surplus is transferred to the Parking and Enforcement Reserve. This is available to support highway, transport and environmental improvements. The table below illustrates the future position in the reserve for each potential level of reimbursement of lost income.

Parking & Enforcement Reserve	Current £000	Q1/Q2 100% Recovery £000	Q3/Q4 50% Recovery £000	Q3/Q4 100% Recovery £000
Balance 1st April 2021	4,536	4,536	4,536	4,536
Contribution from CPE	2,320	2,320	2,320	2,320
LG Hardship Fund	0	1,157	1,289	1,421
Total Available	6,856	8,013	8,145	8,277
Contribution to support revenue budget	(5,935)	(5,935)	(5,935)	(5,935)
Project support and initiatives	(581)	(581)	(581)	(581)
Balance 31st March 2022	340	1,497	1,629	1,761

The brought forward balance in the reserve is £4.536 million. The CPE position indicates a trading surplus of £2.320 million. The reimbursement from the LG Hardship Fund ranges from nil to £1.421 million and will depend on decisions made by the WG. The contribution to the revenue budget to fund infrastructure maintenance and improvements is £5.935 million. A further £581,000 will support various initiatives such as Active Travel and LDP transport monitoring,

The forecast position shows the future balance ranging from £340,000 to £1.761 million.

Housing Revenue Account - Balanced

The Housing Revenue Account (HRA) is projecting an overall balanced position.

The major variance is an anticipated £1.6 million underspend on capital financing costs due to delays to the programme. Other variances include vacancy and other employee savings across the functions and estimated at £1.1 million. Difficulties are being experienced in the recruitment to vacant posts with limited applications, compounded by unavoidable recruitment delays as a result of the ongoing restrictions due the pandemic.

The Housing Repairs Account is currently forecasting a balanced position. Overspends on responsive repairs are estimated at £205,000 but are offset by vacancy savings within management and administration. Early indications are that costs of materials for works and external contractor costs are likely to increase during 2021/22 which could impact on this forecast.

Based on week 13 statistics, standard rent and service charge income are estimated at £100,000 above target. This includes an underspend in relation to bad debt provision based on assumed year end arrears and write off levels.

Insurance forecasts are largely based on 2020/21 outturn and are currently forecasting an overspend of £157,000. Actual costs will depend on the number and value of claims which will not be clear until later in the financial year. The balance of the variance is due to savings on supplies and services and general premises costs.

Any underspends on capital financing costs and other savings are anticipated to transfer to HRA General Balances or to earmarked reserves and provisions or to reduce borrowing in year. This will be subject to review and agreement with the Corporate Director for People and Communities. This will improve the ability to deal with future budget pressures including capital works postponed to future years and provide more flexibility for any unavoidable commitments in the new financial year.

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DIRECTORATE BUDGET SAVINGS PROPOSAL SUMMARY 2021/22

			Savings Proposal				Savings Progress			
			Employee Costs	Other Spend	Income	Total	Achieved	Projected	Unachieved	Comments
Dir.	Ref	Proposal	£000	£000	£000	£000	£000	£000	£000	
Efficiency Savings										
CMT	E1	Reduce Budget for Past Service Contributions A review of past service contributions to pension funds in respect of ex-employees has identified savings of £63,000.	63	0	0	63	0	63	0	Based on expenditure to date, it is assumed that this saving will be achieved
Corporate Management - Efficiency Total			63	0	0	63	0	63	0	
Economic Development	E2	Ground Maintenance Efficiencies Reduction in sub contracting costs, equipment & materials and green waste disposal.		30		30	0	30	0	Reduced budgets for sub-contractors, equipment & materials and green waste expected to be achieved
	E3	Increase Income at Channel View Increase Gym memberships.			25	25		25	0	Increased income target, to be assessed as year progresses
	E4	Bute Park Management - Education & Training Centre / Maintenance Activities Reductions in overtime budget / vehicle recharges / advertising & marketing and the purchase of trees and shrubs.	3	11		14		14	0	Various reduced budget headings in Bute Park - expected to be achieved throughout the year
	E5	Review of staffing resources in Parks, Sport and Leisure Undertake a review of business administration and Management within Outdoor sport, Parks and Leisure to seek efficiencies through staff structures (2 FTE).	50			50	50	50	0	Vacant posts and reduced working hours already in place
	E6	Increase Income from Cardiff Motocross Site Additional enrolments on the vocational education programme for 11 to 16 year olds.			16	16		16	0	Increased income target, to be assessed as year progresses
	E7	Increase Income from Cardiff Business Technology Centre (CBTC) and Workshop Estate Increase in rental income.			20	20		20	0	It is anticipated that this saving will be achieved through increased rental income.
	E8	Review of staffing resources in Management and Support Services Delete part-time post in Economic Development (0.2 FTE).	12			12	12	12	0	This saving has been achieved and the post has been deleted.
	E9	City Centre Management Fund Ambassador post from earmarked reserves for one year.			28	28		28	0	It is anticipated that these savings will be achieved in full.
	E10	Review of staffing resources in Security Service Deletion of vacant Security Officer post within Security Service.	26			26	26	26	0	This saving has been achieved in full.
	E11	St David's Hall - Building Management System Saving Installation of the upgraded Building Management System allows the service to reduce the requirement for on site technical support resulting in reduction in overtime.		45		45		25	20	Whilst the new BMS system is up and running this saving was predicated on SDH being operational for a full year. This saving is projected to be partly achieved on th assumption that SDH can present shows without social distancing from September onwards. This will need to be monitored as the year progresses.
	E12	St David's Hall - Cost reductions across all Expenditure headings		200		200		80	120	This savings is based on SDH being fully operational for 12 months and with a good level of ticket sales. It is estimated that this saving will be partly achieved on the basis that SDH will not be able to re-open until September.
	E13	Review of staffing resources at St David's Hall Delete vacant Grade 4 post.	27			27	27	27	0	This saving has been achieved in full and the post has been deleted.
	E14	Review of staffing resources in Tourism Delete post in Tourism with part of resultant saving being used to write out an unachievable income target. Revised operating model and consideration of regional working will mitigate impact on the Business Events development team.	10			10	10	10	0	This saving has been achieved in full.
	E15	Remove Office Rationalisation budget as no longer required		92		92	92	92	0	This saving has been achieved as payments to Global Link are no longer required.
	E16	Review of staffing resources in Strategic Estates Small Restructure in Strategic Estates which will result in deletion of vacant Grade 7 post.	30			30		30	0	In the short term staff savings can be achieved through the vacant posts and staff savings are reported within the position. However a staff restructure is currently in progress and due to be completed over the coming months. It is anticipated that this saving will then be achieved in full.

			Savings Proposal				Savings Progress			
Dir.	Ref	Proposal	Employee Costs	Other Spend	Income	Total	Achieved	Projected	Unachieved	Comments
			£000	£000	£000	£000	£000	£000	£000	
Economic Development	E17	Increase Income from Property Estate Through the letting of vacant units and rent review uplifts.			35	35		35	0	It is anticipated that this saving will be achieved though increased rental income from lease re-gears and new lettings
	E18	Alternative Provision of Cardiff Castle Cafe Reduce the cost of delivering Cardiff Castle Café.	30			30		30	0	To be assessed as year progresses
	E19	Introduction of flexible/agile opening hours at Cardiff Castle based on business demand and market forces Reduction of hours of agency staff.	20			20		20	0	This saving is anticipated to be achieved
	E20	Shared Regulatory Service Business Plan Reduction in Base Budget contribution.		79		79	79	79	0	Contribution to SRS reduced.
	E21	Building Maintenance Better Control of expenditure resulting in targeted savings.		30		30	0	30	0	This saving is anticipated to be achieved
	E22	Review of staffing resources in Facilities Management Deletion of one post.	25			25	25	25	0	This saving has been achieved in full.
	E23	Economic Development function Fund equivalent of one post from earmarked reserves for one year.			39	39		39	0	It is anticipated that these savings will be achieved in full.
	E24	Parks, Sport and Leisure Efficiencies Budget reduced to match spending.	10		8	18		18	0	Various reduced budget headings across Parks Sport & Leisure - expected to be achieved throughout the year
	E25	Increase Income from Property Estate			15	15		15	0	It is anticipated that this saving will be achieved though increased rental income from lease re-gears and new lettings
Economic Development - Efficiency Total			243	487	186	916	321	776	140	
Education	E16	Review of staffing resources in Business Support Deletion of two vacant posts.	60			60	0	0	60	This saving has been achieved but there has been a knock on effect on other budgets and whilst mitigations are being sought it is being reported as unachievable at this time.
	E17	Reduction in meeting costs Reduction in the costs associated with external meetings by using online forums.		5		5	5	5	0	Spend to date indicates achievement in full
	E18	Reduction in contribution to Central South Consortium Further reduction to annual contribution towards Central South Consortium.		13		13	13	13	0	Achieved in full. Bill received for new lower amount.
	E19	Directorate Vacancy Management Target Continue weekly management of vacancies via the Education Management Team meetings with an annual target of achieving £50k of savings.	50			50	0	50	0	On track to be achieved based on vacanct restructure posts.
	E20	Reduction in budget for Early Years Placements A continued reduction in pupil numbers in the early years age groups has resulted in a reduced demand and spend on placements in external nurseries.		60		60	10	60	0	Currently projected to be fully achieved.
	E21	Reduction in centrally retained Business Continuity Budget Improvements in the management of school buildings and clarity regarding the split of responsibility between schools and the local authority resulted in an underspend on this budget in 2019/20. The level of saving proposed reflects the anticipated level of underspend in 2020/21 and into future years		100		100	0	100	0	Projected to be achieved in full based on historic spend levels and cahflow estimates in SOP programme.

			Savings Proposal				Savings Progress			
			Employee Costs	Other Spend	Income	Total	Achieved	Projected	Unachieved	Comments
Dir.	Ref	Proposal	£000	£000	£000	£000	£000	£000	£000	
Education - Efficiency Total			110	178	0	288	28	228	60	
Housing and Communities	E22	Printing and Stationery The level of saving proposed reflects the anticipated level spending.		40		40	13	40	0	Budgets were reduced and this saving is expected to be achieved
	E23	Reduced Library purchasing This represents a 7% saving on the book fund budget. Due to the impact of the Coronavirus Pandemic and restrictions in the number of visitors to Hubs/Libraries, coupled with health and safety limitations around access to printed materials, it is proposed to suspend the availability of printed local newspapers during 2021/22. Cardiff Hubs & Library customers are provided with free access to the Press Reader E-resource which provides digital access to 7,500 newspapers and magazines, both local and worldwide. Customers will be supported to use the digital resources during 2021/22 and a continuation of a more digital approach to library services will continue in future years.		40		40	13	40	0	This saving has been achieved
	E24	Citizen Advice Bureau (CAB) Contract - Agreed Reduction This saving reflects the final year of a five year phased reduction in the cost of the Advice Services Contract. The contractual agreement reduced funding by £30k a year for four years and then by £20k in year five.		20		20	20	20	0	Saving achieved in full
	E25	Review of staffing resources in Benefits Assessment Delete the surplus staff hours on the establishment since staff have gone part time.	24			24	24	24	0	This saving has been achieved
	E26	Review of staffing resources in Benefit and Assessment Support Functions Reduction in staff numbers required to deliver support functions in respect of Housing Benefit.	26			26	26	26	(0)	This saving has been achieved
	E27	Realignment of budgets for the CareFirst trainer Realignment of budgets for the CareFirst trainer to reflect the work that is being undertaken.	38			38	38	38	0	This saving has been achieved
	E28	Review of directorate wide business functions Efficiencies in the directorate wide business support functions following the People & Communities Senior management changes.	40			40	0	0	40	This saving is not currently projected to be achieved
	E29	Review of staffing resources in Tenant Participation Delete 2 Tenant Participation Officers and integrate the Tenant Participation Team within the Hubs' Community Inclusion Team.	65			65	65	65	0	This saving has been achieved
Housing & Communities - Efficiency Total			193	100	0	293	200	253	40	
P&P	E30	Review of staffing resources in Policy and Partnerships and Performance Management Restructure of Policy, Partnerships and Performance Management teams to create new Performance and Insight Service. Net FTE impact 2.8	138			138	46	138	0	This saving has been achieved
	E31	Efficiency Savings in Media and Communications	4			4	1	4	0	The saving is fully expected to be achieved.
Performance & Partnerships - Efficiency Total			142	0	0	142	47	142	0	

			Savings Proposal				Savings Progress			
			Employee Costs	Other Spend	Income	Total	Achieved	Projected	Unachieved	Comments
Dir.	Ref	Proposal	£000	£000	£000	£000	£000	£000	£000	
Recycling & Neighbourhood Services	E32	Continuation of Procurement Review Continue to review contracts/ordering to ensure best value.		30		30	10	30	0	This saving is anticipated to be achieved
		Review of Spot Hires Reduce reliance on spot hires through continued review of fleet.		60		60	20	60	0	This saving is anticipated to be achieved
		Change in bag delivery distribution Element of household bag deliveries to be delivered to HUBs and distributed by volunteers rather than council staff.	25	5		30	10	30	0	This saving is anticipated to be achieved
		Increased Income from Fees & Charges Increase in fees and charges (mainly through additional activity at Bessemer Commercial - charging businesses for waste disposal). Also reflects the increase in activity due to improved controls (introduction of the HWRC booking system June 2020). Includes Environmental Enforcement and review of activity levels.			130	130	45	130	0	Income projecting to achieve this savings target.
	E33	New Landfill Gas contract One year saving from development of contract with new supplier.			100	100	100	100	0	Income received - savings target full met.
Recycling & Neighbourhood Services - Efficiency Total			25	95	230	350	185	350	0	
Social Services	E34	Internal Supported Living Review of the internal supported living service including closure of one scheme following move-on of service users, and the potential transfer of another internally provided scheme to the external contract.		300		300	0	70	230	One scheme closed, delay in closure of second scheme.
		Reduction in Placements Review potential to reduce number of placements through reablement opportunities.		150		150	150	150	0	Projected to be achieved based on current placement numbers.
		Increase in use of technology in the provision of care and support packages Further opportunities for the use of technology to support care provision where appropriate, reducing reliance on commissioned care.		94		94	0	0	94	This saving is not anticipate to be achieved
		Delivering Transformation Grant The saving represents an anticipated reduction in contribution to the Vale of Glamorgan to reflect current levels of activity. This has been agreed and the proposed level is consistent with the in-year underspend in this area.		70		70	70	70	0	This saving has been achieved
		Additional Step Down Provision Additional step down provision has been sourced through several providers at a lower cost than current placements.		319		319	0	195	124	Only one additional property identified to date, containing three places. Current savings estimate for final half of the year anticipated to be £195,000.
		Assessment Centre Multi-agency assessment of Young People allowing increased understanding of needs to reduce escalation to higher cost placements and provide increased stability / permanency through the appropriate placement and support provision.		50		50	0	50	0	Falconwood Assessment Centre is not yet operational but projected savings should be achieved through avoidance of residential placements.
		Young Person's Gateway Expand Young Person's Gateway to incorporate an additional 25 places based on the current model. This will have a significant impact on residential placements and allow reduced placement costs and provide service users a faster step down route.		410		410	390	500	(90)	Two Placements have already been delivered totalling £190,000 saving with another two identified. Four further placements will be available in August. Some offsetting costs in relation to staffing.
		Review of Business Support Arrangements Building on the future integration of teams across People & Communities. This saving will be achieved through a combination of a review of the training team and grant funding arrangements, and a wider review of business support arrangements to ensure they are appropriate and maximise digital opportunities.	119		110	229	110	169	60	There are proposals to achieve this saving in full. Implementation timescales mean that it will not be fully delivered in 2021/22.
Social Services - Efficiency Total			119	1,393	110	1,622	720	1,204	418	
& Environment	E36	Increased Income from Statutory Planning Fees Saving reflects the increase in statutory Planning fees agreed by Welsh Government from Sept 2020.			120	120	21	120	0	Current pipeline indicates an optimistic position that target will be achieved supplemented by £300k recovery from LG Hardship Fund.
	E37	Increased Income from Registration Generate additional income through inflationary increases to all fees & charges in respect of ceremonies and certificates.			30	30	8	30	0	This saving is anticipated to be achieved
	E38	Increased Income from Bereavement Generate additional income through an increase to fees & charges in Bereavement services - (3rd year of agreed 3 year plan).			120	120	19	120	0	This saving is anticipated to be achieved
	E39	Increased Income from Temporary Traffic Regulation Orders Generate additional income through an increase for Temporary Traffic Regulation Orders fees to ensure full recovery of costs from developers & capital grants.			45	45	4	45	0	This saving is anticipated to be achieved
		Increased Income from Lamby Way Solar Farm Lamby Way Solar Farm will provide a substantial amount of clean, renewable energy to supply the local electricity grid & connect Council buildings. Continuation of the income generation from electricity at Lamby Way Solar Farm. This is Year 2 of this project. The reduced amount reflects the delay in commencing the Private Wire connection.			20	20	0	0	20	Contractural delays to the private wire connection will result in this saving not being achieved.

			Savings Proposal				Savings Progress			
			Employee Costs	Other Spend	Income	Total	Achieved	Projected	Unachieved	Comments
Dir.	Ref	Proposal	£000	£000	£000	£000	£000	£000	£000	
Planning, Transport		Increased Income from Design & Delivery Generate additional income through a combination of: <ul style="list-style-type: none">• review of SLA fees (% & chargeable activities)• increased programme of major schemes			162	162	6	162	0	Assumed to be fully achieved but dependent on volume of transport projects.
		Transport Policy - review basis of recharges Improve recharging to ensure full cost recovery from grant-funded schemes.			50	50	1	50	0	This saving is anticipated to be achieved
		Drainage - review basis of recharges Improve recharging to ensure full cost recovery from grant-funded schemes & developers.			40	40	0	40	0	This saving is anticipated to be achieved
	E40	Reduction in Energy Costs from Residential LED Lighting Rollout Continued roll out of LED street lighting in residential areas across entire network - planned 18-24 months delivery.		90		90	0	90	0	Contract set to commence. Assuming no delivery issues saving should be fully realised.
	E41	Increased Income from Section 278 Fees Increase percentage charge for engineering fees to developers to ensure full recovery of staffing costs.			45	45	11	45	0	This saving is anticipated to be achieved
	E42	Increased Income from Fees & Charges Generate additional income through increases to a number of fees & charges in respect of highways and transportation.			15	15	0	15	0	This saving is anticipated to be achieved
	E43	Review of staffing resources Saving will be achieved through deletion of posts across the directorate (6 FTE) and a planned restructure within Bereavement & Registration.	195			195	157	180	15	A delay to a proposed VS in Highways will delay all of the planned saving.
Planning, Transport & Environment - Efficiency Total			195	90	647	932	227	897	35	
Resources	E44	Resetting of Insurance Offer Insurance Team to be funded from the insurance budget with the performance of the team being more linked with the overall cost of insurance - premia and claims.			217	217	217	217	0	This saving has been achieved
	E45	Review of staffing resources in Information Governance Review of work streams to match reduced capacity. Hold vacant posts.	25			25	8	25	0	This saving is anticipated to be fully achieved
	E46	Review of staffing resources in Revenue Services Management restructure to ensure better alignment with debt recovery work.	35			35	12	35	0	This saving is anticipated to be achieved
	E47	Increase Income from Health & Safety Through a combination of increased prices and widening the training offer (in particular First Aid Courses) to both internal and external clients.			66	66		66	0	This saving is anticipated to be achieved
	E48	Realign and Charge to Capital Projects Ensure work done by Finance team is funded by Capital Projects being delivered.			100	100	17	100	0	This saving is anticipated to be achieved.
	E49	Occupational Health Nurse NHS -Partner 45% of the post released for savings, equivalent of 16.5 hrs.	17			17		17	0	This saving is anticipated to be achieved
	E50	Review of staffing resources in Enterprise Architecture Delete vacant Grade 8 Enterprise Architect post.	50			50	50	50	0	This saving has been achieved
		Review of staffing resources in ICT Reduction of one Full Time Equivalent through the holding of any part time / vacant posts.	25			25	25	25	0	This saving has been achieved
		Tech Fund Contribution to Budget Commitment to budget of £50k from current EE contract tech fund.		50		50	50	50	0	This saving has been achieved
		Increased Income from Procurement Generate additional income by Extending Partnership Authority Working			120	120	0	120	0	This saving is anticipated to be achieved
	E51	Increase Vacancy Provision across Resources Directorate	91			91	30	91	0	This saving is anticipated to be fully achieved
	E52	Review of staffing resources in the Business Support / Administration Function Not full year with efficiencies achievable from 1 October 2021. Hold Vacant posts.	40			40	0	0	40	Unable to achieve unless any posts become vacant during the year.
	E53	Increased Income from Information Governance Further increase income targets by £20,000.			20	20	0	20	0	This saving is anticipated to be achieved
	E54	Review of staffing resources in Accountancy Saving will be achieved through a review of work streams and potential restructure. Currently vacant posts will be held vacant prior to decisions.	60			60	20	60	0	This saving is anticipated to be achieved
	E55	Increased Income from HR Increase income from customers such as Schools to reflect cost incurred in delivering the service.			15	15	15	15	0	This saving is anticipated to be achieved

			Savings Proposal				Savings Progress			
			Employee Costs	Other Spend	Income	Total	Achieved	Projected	Unachieved	Comments
Dir.	Ref	Proposal	£000	£000	£000	£000	£000	£000	£000	
Resources - Efficiency Total			343	50	538	931	444	891	40	
G L S		Cease use of DX (Document Exchange Service)		2		2	2	2	0	Achieved
		Increased Income from Legal Services			1	1		1	0	This saving is anticipated to be achieved
Governance and Legal Services - Efficiency Total			0	2	1	3	2	3	0	
GRAND TOTAL EFFICIENCY			1,433	2,395	1,712	5,540	2,174	4,807	733	

Appendix 4 - Capital Schemes Update

Economic Development

1. Directorate Programme 2021/22 £34.423 million. Initial variance of £9.346 million identified.

Business and Investment

2. The Council has requested and drawn down repayable loan funding of £6.060 million from Welsh Government for the implementation of town centre regeneration schemes in order to bring back vacant, underutilised or redundant buildings into beneficial use. Loans currently outstanding total £1.118m, with further opportunities for loans being considered and reported as part of future monitoring reports during 2021/22 subject to due diligence of applicants, eligibility and completion of commercial loan agreements. The £1.370 million of applications currently being assessed, support development in the city centre particularly in the leisure and hospitality sector. It should be noted that all risk in respect to repayable loans remains with the Local Authority so robust security for loans is sought.

City Development & Major Projects

3. A sum of £2.366 million was originally allocated in the 2019/20 capital programme for economic development initiatives, primarily in relation to heritage buildings and a sum of £366,000 was ringfenced for the completion of the Black Tower Tales visitor experience at Cardiff Castle. Works have been completed and a soft opening took place on 28th May with members of the public now able to book tickets for scheduled showings each day as an additional purchase to other Castle attractions. The remaining budget of £30,000 is held for final snagging works and is due to be utilised by the end of September.
4. Following a marketing exercise for the development of Merchant Place/Cory's Buildings, proposals for disposal are being explored with a decision expected in the autumn to recoup the initial investment. Subject to disposal, circa £20,000 of expenditure on project management to date are anticipated to be recouped from capital receipts.
5. A sum of £1.929 million arising from a 2019/20 Welsh Government grant to support economic stimulus in local authorities was used for the acquisition of land situated on the corner of James Street and Adelaide Street in Cardiff Bay that has remained derelict for over 30 years. Options are being considered for land appropriation to the Housing Revenue Account, subject to a viability assessment. Due to conservation issues and the need to factor in the relocation of the substation as part of any final design of a housing scheme, expenditure on site clearance is unlikely during this year, with slippage of £453,000 assumed.

6. An initial budget of £2 million, including slippage from the previous year, was allocated for the development strategy for the Sports Village and infrastructure works to be repaid through capital receipts. Consideration of acquisition of land within the International Sports Village (ISV) to progress a development strategy and to conclude a development agreement for the Waterfront site will be considered by Cabinet in September 2021.
7. Subject to the development strategy for the sports village, expenditure of circa £220,000 has been incurred to date on design works and professional fees relating to the relocation of the Velodrome from Maindy to a new facility within the ISV. This remains subject to the approval of a full business case and a final Cabinet decision on this is expected by the end of the calendar year, with budget brought forward from the phase two invest to earn allocation for the International Sports Village.
8. The primary phase of Central Square Public Realm was completed in November 2018 with costs of £8.700 million in 2018/19 and prior. Completion of the public realm works will not take place until the bus station work is completed by Welsh Government and this is not expected until the latter part of 2022/23.
9. Cabinet approved the acquisition of the Red Dragon Centre site in December 2019, triggering the approval of the affordability envelope in respect of delivery of a new indoor arena as part of the 2019/20 budget proposals. Completion of the site took place in January 2020.
10. In November 2020 Cabinet approved the appointment of a 'Preferred Bidder' developer/operator consortium for the new Indoor Arena as well as approving the land acquisition strategy to enable the Council to gain full control of the land required for the arena. A final business case is due to be presented to Cabinet in September 2021 with a view to obtaining approval to progress to the next stage of the project, the signing of the Development and Funding Agreement (DFA) later this year. The current expenditure projection for 2021/22 is circa £5.600 million for acquisition of the remaining land parcels and professional fees, with the costs of these covered by the Arena affordability envelope. The DFA will remain conditional on a number of future milestones being met, including planning permission, with pre-contract service agreement costs not due to be paid to the developer until Financial Close (once DFA contract becomes unconditional). Financial Close is currently anticipated to be in the 2022/23 financial year and this is when the Council's capital contributions will begin being drawn upon.
11. The Llanrumney Development has an approved budget in year of £250,000. Spend to date includes undertaking a feasibility study as well as surveys, design costs and the valuation fee. This has been paid for from revenue budgets to date but will be capitalised and recovered from capital receipts generated once the disposal of sites materialises.

Parks & Green Spaces

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12. Proposed property asset renewal works (£150,000) will include demolition of Lisvane changing rooms, roof upgrades at Llandaff Pavilion and Llanishen Park changing rooms, upgrade of the intruder alarm and external lighting units at Mill Road Bowling Green and the renewal of the alarm main plant control panels at the parks depot at Eastern Leisure Centre.
13. The Parks Asset Renewal Infrastructure budget for 2021/22 including slippage is £248,000 and is to be used for footpath reconstruction at Hailey Park, Rhydypennau Park, Whitchurch Common, and Grange Gardens. It will also be used for retaining structural works, including bridge replacement at Waterhall Park, Cobb Woods, Hendre Lake and the replacement of a collapsed wall at Fairwater Park.
14. Including the significant level of slippage from the previous year, the play equipment capital allocation is £730,000 including slippage. It is essential that a robust process for the planning and delivery of these schemes is in place with resurfacing and replacement of playground equipment at sites including Lascelles, Parc Caedelyn, Crawford Drive, Garth Newydd, Glenmont Way, Grange Gardens, Drovers Way, Catherine Gardens, Victoria Park, Peppermint Drive and Heol Llanishen Fach. Whilst this is subject to contractor availability and capacity, the projection is that the works can be completed by the end of the financial year.
15. A budget of £200,000 has been allocated to improve the condition of multi-use games areas, fitness equipment, BMX tracks and skate parks across the city. A destination skate park in Llanrumney is currently the subject of design and following a consultation and acceptable tender exercise is forecast to start in the last quarter of the financial year. The modular nature of the equipment may require this to be paid for in advance, however the current assumption is slippage of £150,000 into 2022/23.
16. The Green Flag Infrastructure Renewal budget is £100,000 and will be used to support the replacement of signage and infrastructure in existing Green Flag parks which include Roath Park, Victoria Park and Rumney Hill Gardens.
17. A budget of £150,000 which aims to combat motorcycle nuisance and protect park users will be prioritised at locations based on recommendations and issues reported to the Council and South Wales Police. Sites include Splott Park, Trelai Park and Plymouth Great Woods. Works will include anti motorcycle fencing around boundaries and access points.
18. External works at Roath Park House, for change of use, landscaping and improved visual impact have commenced on site. Options and costs are now being determined to complete the building and bring it back to beneficial use. The overall project has been paid for from £726,000 of capital receipts from the disposal of the former youth hostel at Wedal Road agreed by Cabinet to be re-invested in the Roath Park District Area.
19. Following on from the development phase, the Council and partners have been successful in securing Heritage Lottery Funding of up to £645,200

towards the restoration of built and natural heritage on Flat Holm Island. This is for the Walk through Time project, in partnership with RSPB Cymru and the Flat Holm Society, which aims to preserve its heritage, protect its rich wildlife and attract more visitors to the site. Expenditure of £85,000 is projected to be spent on professional fees and contractor preliminary costs.

20. Expenditure of £150,000 is forecast during 2021/22 on professional fees and site surveys in relation to Roath Park Dam in order to determine an options report for works deemed required as part of the Reservoir Act 1975 and in response to a Natural Resources Wales inspection report. Future costs are subject to this appraisal as well as consideration of the impact on other features of this Grade1 listed Historic Park as part of a future Cabinet Report.

Leisure

21. A property asset renewal budget of £515,000 has been allocated to replace further sections of the sports hall roof at Western Leisure Centre in order to urgently address water ingress.
22. The budget in 2021/22 for the redevelopment of Pentwyn Leisure Centre is £1.5 million which, subject to approval of a business case, will be funded on an invest to save basis. Design and submission of a planning application is to be submitted by the end of December, with a procurement exercise to begin thereafter. Works are anticipated to commence in April 2022, spanning a period of 12 months. Expenditure in this year is projected to be £500,000 with slippage of £1 million into 2022/23.
23. As part of the contract for the transfer of leisure sites to GLL, the balance remaining of the £3.5 million for investment in the transferred leisure sites is £465,000, which is repayable on an investment to save basis. Expenditure of £69,000 is forecast during the year on the air handling unit as well as gym and studio refurbishment at Western Leisure Centre. This will result in slippage of £396,000 into 2022/23.
24. The resurfacing of the outdoor arena at Pontcanna Riding School is due to start on site in September for a period of six weeks. Funding sources include the Council's property asset renewal budget and a contribution from the Friends of Pontcanna Riding School.

Venues and Cultural Facilities

25. Property Asset Renewal works (£490,000) for St David's Hall include upgrades to the fire detection system and passenger lift renewal. As part of initial necessary works to be undertaken at the New Theatre prior to an agreed handover to HQ Theatres, the building management system is to be replaced (£50,000).

Property & Asset Management

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26. Property Asset Renewal works for administration buildings will continue to be developed over the year but currently include the air handling unit in the server room at County Hall and at Ocean Park Tennis Centre, an upgrade to the exterior roller shutter doors to County Hall underground car park and health and safety works at both CTS workshops and Cardiff Castle. Slippage of £335,000 is currently forecast and is subject to the availability of contractors and options being considered in respect to larger items of expenditure such as the Flowrider roof at the Cardiff International Whitewater and St David's Hall, which may require re-prioritisation.
27. The Community Asset Transfer budget provides up to £25,000 for improvement works to buildings being taken on by third party organisations. The total budget available for 2021/22 is £98,000 which is the result of slippage from 2020/21 and this is projected to slip again into next year whilst projects are considered.
28. In respect of Central Market, subject to successful grant funding, the Council has allocated £697,000 over the next four years to invest in the fabric of the building; improving the appearance, tackling structural issues and enhancing the commercial attractiveness. There is £69,000 available in 2021/22 and full expenditure is expected. The phase one application has been submitted and approved by the National Lottery Heritage Fund and a further application has been made to the UK Government for Levelling Up funding. These applications are separate however and there will only be access to one of the funds. If successful, this funding will help towards the restoration of the Grade II* listed Victorian building, elevating its status as a hub for city centre shopping, food and drink as well preserving its heritage and investing in the tourist infrastructure of the city.

Harbour Authority

29. The Harbour Asset Renewal budget approved for 2021/22 is £460,000, to be spent on the purchase of a new patrol boat which is needed to undertake statutory duties relating to the management of the Harbour, the replacement of a material handler to ensure continued operations with waste removal on the quay and the replacement of decking on the Senedd boardwalk and steps.

Recycling Waste Management Services

30. The five-year capital programme includes £3.325 million to explore options for a new household waste recycling/reuse centre. There is no expenditure forecast to be incurred during the year until a suitable site is identified, resulting in the budget of £200,000 being re-profiled to 2022/23.
31. The Capital programme for 2020/21 included an allocation of £815,000 to roll out a separate glass collection scheme. The Council is working with Welsh Government, WRAP and Local Partnerships on the Recycling Service Strategy Development and to evaluate, plan and implement a cost-effective

waste management system that meets current and future Welsh Government and Council targets and aspirations. This is to be the subject of a Cabinet report. Whilst no use of this budget has been forecast this year, opportunities for grant support will be considered as part of any agreed approach.

32. The Waste Recycling and Depot Site Infrastructure budget of £635,000 is be used for a range of infrastructure improvements at depot and recycling sites. This includes CCTV, weighbridge software and barriers as an audit requirement, and improvements to the recycling centres used by residents.
33. A sum of £100,000 Council match funding is included in the Capital Programme to help secure a range of Welsh Government grants such as from the Circular Economy Fund to be bid for during the year where match funding is required.
34. In order to implement enhanced team operational requirements and facilities that support revised working practices, a number of changes were made at the Lamby Way waste depot at a cost of £703,000 during 2020/21. An additional £120,000 expenditure is forecast this year to complete the transformation, including technical equipment, lighting and security fencing. This cost is to be repaid over a three-year period from directorate revenue budgets.
35. A Circular Economy Fund grant of £239,000 will be used to purchase glass recycling caddies and for enhancements to recycling centres, including new signage and digital display. The Re-Use shop and associated works which were mainly funded by the grant are nearing completion, with the shop managed by Wastesavers scheduled to open in September 2021.
36. The Keep Wales Tidy Allocation of £15,000 will be spent on litter bin sensors providing additional intelligence to direct resources appropriately as well as portable ticket issuing devices compatible with the enforcement software to effectively issue on the spot fixed penalty notices.

Education and Lifelong Learning

37. Directorate Programme 2021/22 £60.874 million. Initial variance of £983,000 identified.

Schools - General

Asset Renewal - Buildings

38. The Council asset renewal allocation of £6.958 million in 2021/22 includes an assumed £5.500 million WG grant for schools capital maintenance, in line with grants received in the prior three financial years. Full expenditure is anticipated this financial year based on the current programme of roof and boiler replacements, fire precaution works, safeguarding of lobbies and kitchen upgrades. An additional £25 million of invest to save funding to

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address condition, health and safety and additional learning needs within the schools estate was approved in 2018/19, and has yet to be utilised. £10 million of this additional funding will be used this year provided school timetables and internal capacity allow.

Asset Renewal – Suitability and Sufficiency

39. The Suitability and Sufficiency budget of £1.040 million includes the realignment of a £5.250 million brought forward to fund projects earlier than planned. This budget is expected to be fully utilised in 2021/22 on a range of works including; security and safeguarding works on boundaries and receptions across the schools estate, as well as priority Disability Discrimination Act (DDA) adaptations.

Whitchurch High

40. A £703,000 separate allocation exists for works at Whitchurch High with future works on the Art and Science blocks. The total cost of construction is anticipated to be £2 million with the remaining balance utilising Asset Renewal Budget.

Welsh Medium Grant

41. Works were completed on Ysgol Y Wern in 2020/21, with additional plans for three Cylch Meithrin provisions planned for the Welsh Medium programme this year. Anticipated expenditure of £500,000 will be fully grant funded with sites for the provision to be determined.

Reducing Infant Class Sizes Grant

42. As part of an ongoing programme to reduce infant class sizes, Welsh Government agreed a £3.322 million grant funding package until 2021 for St Fagan's Primary, St Francis Primary and Oakfield Primary. Oakway was completed in 2020/21, with works on the St Fagan's and St Francis projects due to be completed this year.

Hwb ICT Infrastructure Grant

43. A Welsh Government funding allocation of £5.097 million was awarded in 2019/20 to support Cardiff schools in developing sustainable EdTech Digital Services and this was fully utilised by the end of 2020/21. A further £3.5 million has been awarded for use in 2021/22 and full spend is once again projected.

Schools Organisation Plan – 21st Century Schools

44. The 21st Century Schools Band A programme has fully utilised Welsh Government grant funding of circa £66 million with final expenditure in 2021/22 expected to be £500,000 including demolition at the Michaelston site as part of the Cardiff High School in the West project. This is significantly higher than first planned due to the amount of asbestos and other site

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contaminants. Outstanding Band A grant retentions will be utilised to fund this expenditure in the first instance with invest to save picking up any additional spend.

45. Works at Fitzalan High have a Welsh Government approved budget of £64.3 million. Significant slippage last year was caused by Covid-19 restrictions and adverse weather conditions. Expenditure this year is anticipated to be £26.753 million, to be funded from grant.
46. St Mary the Virgin is currently at design stage with the full business case currently being drafted. Minimal expenditure is anticipated this year in line with cash flows projected in the business case. The VAT implications of the scheme continue to be developed in line with specialist advice.
47. The Fairwater Campus scheme (previously Doyle Avenue) aims to house three schools (Cantonian, Riverbank and Woodlands) on one shared campus. An outline business case has been approved by Welsh Government with expenditure on planning, surveys and professional fees underway.
48. Current capital projections include the Willows High scheme. Two land acquisitions took place in 2021/22 costing £15.926 million. This was funded by Welsh Government in addition to the original Band B envelope but will attract the same level of Cardiff Council match funding as other secondary schools (35%). An additional £1.19 million is anticipated in relation to the scheme this year in relation to pre tender works including surveys, planning and demolition.

People & Communities

49. Directorate Programme 2021/22 £16.549 million. Initial variance of £3.472 million identified.

Communities & Housing

Neighbourhood Regeneration

50. The Neighbourhood Renewal Schemes budget of £879,000 is made up of an in year allocation of £300,000, slippage from 2020/21 of £254,000 and also a grant of £325,000 to support Covid-19 recovery. The budget is currently forecast to be fully spent, on projects which include environmental improvements in Old St Mellons Village, a multi-use games area in Llanrumney and wellbeing improvements in Llanishen Park. The Covid-19 recovery grant will be utilised towards works undertaken at Cowbridge Road East.
51. An initial budget allocation of £250,000 was approved in 2021/22 towards District and Local Centres, with projected expenditure of £100,000 and slippage of £150,000 into 2022/23. The budget will be used to develop comprehensive recovery strategies for the centres, with initial expenditure on

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design work to support an approved longer term programme of investment and bids for grant match funding.

52. Including slippage from the prior year of £41,000 the alleygating budget is £141,000 for priority schemes throughout the city. Subject to completion of consultation and legal procedures, projected expenditure is likely to be £82,000 with schemes including Cyril Crescent, Mill Road, Fairwater Grove East and Pen-y-Wain Place.
53. In March 2018, Cabinet agreed priorities for submission under the Welsh Government Targeted Regeneration Investment (TRI) Programme. From the remaining match funding of £1.430 million set aside by the Council in accordance with the terms and conditions of the funding, the Council has initially allocated £1.222 million towards the commercial business and environment improvement schemes as well as the Tudor Lane property enhancement scheme. The balance remains held as a contingency for increased costs.
54. The Tudor Street Business Improvement Scheme delivers external improvements to commercial premises in Tudor Street, Riverside. Having started in 2020/21, the scheme is due to complete by the end of March 2022 at an estimated total cost of £1.850 million. The expenditure of £1.140 million projected to be spent this year assumes £542,000 of match funding with the balance of £598,000 being grant funding to be claimed.
55. The Environmental and Green Infrastructure scheme has an estimated total cost of £3.361 million with projected expenditure of £2.400 million during 2021/22. This will be funded by £1.609 million of grant funding and £791,000 from the city centre wider transport impact enabling works budget, with council match funding of £590,000 shown as slippage into 2022/23 to complete the scheme by July 2022.
56. The Tudor Lane Property Enhancement Scheme is the result of a placemaking grant distributed by Welsh Government which will assist applicants to physically improve their properties by offering funding for commercial property frontages and associated works. The Council has been awarded £250,000, with Council match funding of £90,000 and applicant contributions estimated at £18,000 providing an overall programme total of £358,000 for eligible schemes. Full spend is currently projected in year in line with the grant terms and conditions, however is dependent on the take up of grant.
57. Funding available for a scheme at Rhiwbina Hub totals £408,000 and includes a £120,000 approval of Welsh Government Museums, Archives and Libraries Division (MALD) grant. Finalising the scope of the project has resulted in a delay in undertaking a tender exercise which is now expected to be complete by the end of the calendar year. Subject to this the project is expected to have started on site within the final quarter of 2021/22. Expenditure of £188,000 in year is forecast, ensuring use of the MALD funding, with slippage of £220,000 assumed.

58. The Council budget remaining to develop a Multi-Agency City Centre Youth Hub totals £2.036 million with an assumed allocation of £786,000 in 2021/22. Pending a review of alternative options to deliver a viable project at the existing site, external grant bids as well as subsequent cabinet approval, no expenditure is currently forecast and slippage is shown, but will be reviewed as part of future monitoring reports.

Housing (General Fund)

59. The Disabled Facilities Service budget for mandatory and discretionary grants to housing owner-occupiers as well as for administration costs for the grants is £5.359 million and this includes slippage of £809,000 from 2020/21 due to delays as a result of Covid-19. Expenditure for the year is projected to be £4 million and will allow housing owner-occupiers to continue living in their own home. Slippage of £1.359 million is projected due to a number of reasons including a shortage of labour resources and materials impacting on delivery times. Whilst demand remains high and budget is in place, the focus is on the most urgent cases which have built up over lockdown.
60. In addition to the above Council budget, an Enable grant totalling £436,000 has been awarded by Welsh Government to deliver additional adaptations, with full expenditure projected for the year. There is a potential for increased funding in future years on the basis that the current means testing scheme is removed, with further details and impact of the approach to be determined.
61. Following feedback from initial pilot exercises, Welsh Government are reviewing the Private Rental Sector Leasing scheme and its targets, with a rollout of an all Wales scheme potentially now in the autumn. The pilot offered loan and grant support to potential landlords, however the review of the terms will consider offering grants only, with little appetite identified for loans. The Council received a repayable loan of £533,000 from Welsh Government for this project and subject to the revised scheme and Council decision to proceed with the scheme, would return this loan.
62. Integrated Care Funding (ICF) of £200,000 has been awarded for 2021/22 for Rapid Response adaptations which is part of the Accommodation Solutions for both discharge and prevention. This funding allows adaptations to be made to private homes in order to both enable the discharge of patients back into their own homes and to help prevent them from having to go into hospital in the first place. ICF funding of £150,000 has also been awarded for Assistive Living Technologies, a scheme which enables the purchase of equipment to produce packages of assistive technology for people living with dementia as well as to help prevent falls and ultimately enable citizens to live in their own homes for longer. Full expenditure is projected for both of these ICF projects.
63. Two residential properties were subject to a Compulsory Order Process in 2020/21, on Romily Road and Cyril Crescent. The balance of expenditure this year is estimated to be £125,000 but is subject to discussions with owners in respect to any compensation payable under the process.

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64. To facilitate comprehensive regeneration schemes, the estate environmental improvement allocation supports the costs of works to owner-occupier properties as part of the Public Housing programme. Schemes during the year include, Roundwood Estate, Arnold Avenue and Bronte Crescent. The budget will also contribute towards any requirement for enabling works as part of approved energy efficiency schemes to be determined with Welsh Government. There is a budget of £452,000 and projected expenditure in year is £352,000 with £100,000 slippage assumed into 2022/23.

Flying Start

65. The budget for Flying Start Capital schemes for the year totals £190,000. This comprises of slippage of £130,000 in relation to allocations for furniture and ICT at five nursery sites across Cardiff, alongside an additional grant award of £60,000 for canopies, replacement boilers and refurbishment at three further sites in 2021/22. It is anticipated that all works will be completed by year-end.

Childcare Capital Grant

66. WG grants in relation to Childcare total £397,000 to continue to support sufficient childcare places to meet demand.

Social Services

Adult Services

67. There is a total programme budget of £49,000 due to slippage of ICF grant and Council funding from 2020/21. Full spend is projected in year towards the development of a scheme for the Tremorfa Day Centre. An external multi-disciplinary design team has been appointed to take this forward and the funding will be used towards feasibility work on the new build scheme for that site.

Children's Services

68. Proposals being considered from the remaining John Kane Fund include an extension and refurbishment of the Crossland's home. With projected costs in excess of the budget available and the need to mitigate the impact of the works on service delivery, no expenditure is currently assumed during the year.

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69. The Young Persons Gateway Accommodation scheme aims to convert four large properties to include an office / sleep in accommodation on site, to provide supported accommodation for young people (16-24 yrs) to help them live independently whilst still providing intensive 24 hour support.
70. As part of the Right Home, Right Support Children Looked After Commissioning Strategy (2019-2022), £1.5 million was also made available in the programme over a two year period to develop an emergency pop-up unit, assessment units, and additional residential places in the city. £500,000 is available during this year to secure additional properties, with any expenditure on both the above schemes to be repaid on an invest to save basis.
71. In parallel with the above the Council has submitted bids to the Welsh Government Intermediate Care Fund to support the development and acquisition of additional properties which may result in the Council's own allocations not being required in full at this stage. This includes grant applications towards:
- Two new young person's assessment centres which will be high quality, fully accessible, fit for purpose and able to accommodate a wide range of programmes, activities and resources specifically to meet a wide range of health and well-being needs of young people. The buildings will offer multi-agency support services across health, education and social care as well as psycho-therapeutic packages of support and skills to enable independent living in the future.
 - Two residential properties linked to the new young person's assessment centres to facilitate service delivery specifically tailored to young people (10-17yrs) and able to accommodate up to 3 young people each.
 - A 10 bed young persons supported living unit, with a specific focus on supporting existing placements and helping young people to progress to live independent lives in permanent accommodation.

Updates in respect to applications will be included in a future monitoring report.

Planning, Transport & Environment

72. Directorate Programme 2021/22 £55.998 million. Initial variance of £5.705 million identified.

Energy Projects & Sustainability

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73. In May 2019 the Council entered into an agreement to obtain grant funding of £6.628 million for Phase one of the Cardiff Heat Network project from the Department of Business, Energy and Industrial Strategy (BEIS) and this was awarded in March 2021. A further £8.600m interest free loan has also been agreed between the Council and Welsh Government and this will be passed on to Cardiff Heat Network (CHN) Limited, a special purpose vehicle created with the Council as sole shareholder. The estimated expenditure to be reimbursed to CHN for the year was £4 million. Full expenditure is projected but is subject to progress on construction.
74. A second phase of £1.470 million investment under the REFIT programme will invest in energy conservation measures into the education estate including solar panels, sensors and lighting upgrades. Sites have been selected following detailed assessment with the contractor including feedback from phase one and validation of the outcomes by SALIX who are also providing loan funding to implement the works which must be repaid over an 8 year period from the savings generated from the measures.
75. There is an invest to save budget of £500,000 in place for the roll out of further Salix SEELS projects across the Council. There are currently no applications in the pipeline and so the budget line has been removed but will be adjusted subject to confirmed schemes demonstrated by a robust business case.
76. In May 2019, Cabinet approved the final business case to deliver a solar farm at Lamby Way. The Solar Farm is a long term invest to save project, undertaken on the basis of being self-financing over its operational life. Installation of the solar panels and the first electricity was generated following connection to the grid in the autumn of 2020. Due to conservation issues, there was a delay with the installation of the private wire but contractors are currently on site with completion due shortly. There is a Capital budget in year of £1.678 million and this is projected to be spent in full making a current estimated cost of the scheme since inception of circa £8.975 million.
77. It should be noted that the costs of all projects identified above together with ongoing maintenance must be paid back from savings or future income generation.
78. The One Planet Cardiff Strategy is a strategic response to the climate emergency and includes a range of actions which together, form the basis of a delivery plan to achieve carbon neutrality across the city. As well as strategic projects mentioned above, the Council has allocated £3.9 million over the next 5 years towards capital investment and match funding for smaller schemes to support the strategy. The allocation for 2021/22 is £700,000 which is expected to be spent in full but subject to grant awards, may result in slippage for use on other projects. Projects approved include the installation of a heat pump at Rhiwbina Library, reducing carbon emissions at Thornhill Crematorium, enhanced food composting facilities in schools and electric vehicle charging at Lamby Way.

Bereavement & Registration services

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79. Work to create new burial space in the North of the city is now complete, with the Council and contractor in negotiations in respect of finalising the overall cost of the scheme. The budget allows for completion of works including the seeding of the grass, with expenditure on the overall project to be repaid from future income receivable as part of the bereavement reserve.
80. As part of the budget proposals in 2020/21, a segregated Capital property asset renewal allocation for bereavement services was created to allow more of the bereavement reserve to be used to support the revenue costs of the service and Directorate. Due to slippage from the previous year, the total allocation for 2021/22 is £185,000 to support site infrastructure improvements, new vehicles and plant and improvements to facilities. Expenditure for the year is expected to be £177,000 and will include the purchase of two new excavators and lawnmowers (£85,000) which will replace older machines, as well as road resurfacing at Thornhill Crematorium (£75,000). Expenditure also includes design on lighting with works planned to begin in 2022/23.

Highway Maintenance

81. Expenditure on the reconstruction of structurally deteriorated roads which are deemed to be a priority is forecast to be £508,000. Schemes carried over and completed this year are Grand Avenue, Hadfield Road, Rover Way, Heol Llanishen Fach and Willowbrook Drive. Prioritised roads proposed to be treated this year are Heol Penyfai, Nant Fawr Crescent and Hendre Road.
82. The budgets for carriageway and footpath works total £7.672 million including slippage from 2020/21 and a Welsh Government grant allocation. The budget will complete 2020/21 carriageway preventative, resurfacing and patching contracts, micro asphalt resurfacing and a number of other treatments during the remainder of the year. New contracts awarded this year and completed are high speed routes resurfacing and phase two footway improvements at Heol Carnau. A carriageway slurry seal programme will commence at the end of August. In order to avoid slippage, assessment of priorities and immediate actions should be put in place in order to ensure works can be procured and completed where budgets have been requested during the year to address condition. An element of the budget is to be carried forward to 2022/23 for use towards the cost of City Centre schemes.
83. The five-year capital programme included a sum of £2.240 million to replace the timber surface of the Millennium Walkway. Works entail the replacement of the timber decking and supporting bearers using reinforced plastic components along the length of the walkway from Wood Street to Cowbridge Road East/Castle Street along the River Taff. Following a trialling of materials, construction started in February after the dismantling of the Dragons Heart hospital from the stadium. Additional costs have been identified primarily in order to upgrade lighting, cabling and replace decayed timber as part of unforeseen issues identified following the removal of the old walk way. These additional costs have been met by a virement from the highway structures and street lighting budgets.

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84. The bridges and structures budget of £1.270 million will support Fairwater Road, Heathwood Road and Capel Llaniltern culvert works as well as any capital works arising from assessment reports from North Road flyover. The budget will also be used to replace expansion joints at various locations around the city, upgrade viaduct doors and install CCTV. Slippage of this budget continues with £414,000 currently assumed into 2021/22.
85. The street lighting renewals budget is to be utilised for subway lighting, column replacement and also to start the design process for electrical works on Eastern Avenue. Implementation of the latter continues to be delayed resulting in overall slippage of £278,000 into 2022/23.
86. Following a successful trial of LED lighting in the Radyr Ward, with the conversion of 1,250 columns, Cabinet approved in May 2019, an invest to save business case for all remaining residential columns to be converted to LED. Following a tender exercise, the total cost is estimated at £5.200 million with £1.500 million of expenditure forecast during this year. This is lower than planned due to a restricted supply of lanterns as a result of shortages of semi-conductor components, extending the period of the contract.
87. As part of a coastal risk management scheme to implement improvements from Rover Way to Lamby Way, a revised Welsh Government grant of £1.129 million was awarded for the development of the full business case to deliver the detailed design and cost estimates to construct the coastal defence improvements. Ground investigations were completed in May 2020 and results have been utilised in order to determine the most appropriate detailed design. Cabinet considered a progress report on the scheme in June 2021 including the reasons for cost estimate increases, timescales and to approve a tender exercise. Projected expenditure during 2021/22, to paid for by grant is £364,000, on professional fees to secure a final business case towards a proposed start on site by March 2022. This is subject to tender, approval of the business case and funding approach by Welsh Government.
88. A sum of £250,000 Council match funding has been allocated towards the implementation of flood prevention measures together with Welsh Government funding of £639,000. This is for small scale schemes and post storm repairs, with only £25,000 match funding likely to be required this year.

Traffic & Transportation

89. The enhanced asset renewal telematics budget of £646,000 is to be used for replacement of obsolete analogue CCTV cameras at various locations with HD digital CCTV cameras, replacement of the electronic signage/control system for the North Road tidal flow lane control system and Bute Tunnel entrance electronic signage.

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90. The total budget for cycling development in 2021/22, including slippage from the prior year, is £3.583 million, which will be used to match fund WG grant funded schemes for primary cycleways and completion of schemes such as North Road Phase II which will deliver improvements to Cathays Terrace, Whitchurch Road, Allensbank Road and King George V Drive East. Opportunities will be considered to supplement Welsh Government grant to introduce additional pop up cycling facilities. No slippage is currently forecast, but is subject to the application and award of grant funding.
91. The Council Road Safety Schemes budget of £365,000 will be used to match fund safety related schemes being delivered as part of Welsh Government grants. This is together with a sum of £877,000 Council match funding, including slippage of £502,000 from the previous year, to help secure a range of grants where match funding is required towards a range of schemes for Local Transport, Safe Routes in Communities and Road Safety as described below.
92. The Welsh Government revised allocation to Cardiff for the Local Transport Fund is £3.998 million. The fund supports development of integrated, effective, accessible, affordable and sustainable transport systems. Schemes bid for and approved include £1.617 million towards improving sustainable transport and active travel measures in the City Centre, £1.270 million towards bus priority and active travel improvement schemes (A4119 Corridor Phase 2D and A470 Caedelyn Road to Tyn-y-Parc Road Phase 2). It also includes £1.111 million towards bus stop infrastructure and real time information improvements.
93. The Welsh Government Road Safety Casualty Reduction grant approval is £175,000, which will support capital projects that reduce road casualties including traffic calming and pedestrian improvements on Penarth Road, Clive Street Junction and Thornhill Road.
94. The Welsh Government revised allocation to Cardiff for Safe Routes in Communities Grant of £1.701 million aims to improve accessibility and safety and encourage walking and cycling in communities. There is particular emphasis on improving routes to and from schools within the Canton and Trowbridge area. The allocation includes the School Streets scheme which is part of a wider programme working with schools to increase the use of active modes for school journeys, through targeted interventions and behaviour change support. School Streets have been introduced in Cardiff to improve safety for vulnerable users outside school gates, in response to safety concerns.
95. The Welsh Government revised allocation to Cardiff for Active Travel is £8.322 million. The purpose of the fund is to increase levels of active travel, improve health and well-being, improve air quality, reduce carbon emissions and connect communities. Funding will support Cardiff Cycle Superhighways stage 1 (£4.964 million), Taff Trail upgrade at Hailey Park (£514,000), Active Travel to Schools (£1.201 million) and various improvements to the Integrated Cycle Network Plan (£1.643 million).

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96. In order to comply with the requirement of the Environment Act 1995 – Air Quality Direction 2019, Welsh Government provided a grant for a range of agreed measures. Planned expenditure during 2021/22 includes Bus retrofit (£562,000); taxi vehicle emissions incentives (£1.860m); city centre transport and active travel (£4.684m); implementation management and monitoring (£9,000). As part of the City Centre Transport projects, works on improvements at Central Square as part of a £7.5 million scheme. Works are expected to be completed in April 2022.
97. At its meeting in June 2021, the Cabinet also approved that a procurement exercise commence on the City Centre East and Phase one of the Canal. This included permanent bus priority measures on Station Terrace and Churchill Way, a permanent cycleway a revised car park routing system and the first phase of the canal at the north end of Churchill Way. Subject to the outcome of that tender exercise works are proposed to begin in the Autumn and are to be paid for by a combination of City Deal Metro + grant, Air Quality grant, Council match funding and also a sum of £3 million Council funding included in the overall programme towards the canal. Subject to the timing of works, it is assumed grant funding would be used first, so the Council allocation of £750,000 towards the Canal, profiled for use in 2021/22, will be carried forward as slippage into 2022/23.
98. To mitigate against the impact of the City Centre works in neighbouring areas, the Council has allocated a sum of £4 million, with £1.500 million assumed in 2021/22. Subject to the overall costs of the project, a sum of £791,000 has initially been allocated to transport and green infrastructure improvements at Tudor Road, with the balance shown as slippage at this stage.
99. A Welsh Government grant of £168,000 has been awarded from the Ultra Low Emissions Vehicle Transformation Fund in order to install electric vehicle charging infrastructure in car parks.
100. The Council Bus Corridor enhancements budget of £289,000 will be used to complete the A470 Phase 1 and will also be utilised for match funding towards Welsh Government Local Transport improvement schemes (the A4119 Corridor Phase 2D and A470 Caedelyn Road to Tyn -y Parc Road Phase 2).
101. A budget of £258,000 including slippage is shown in relation to development of the transport interchange on the site of the former recycling site at Waungron Road, which is proposed to be delivered in parallel with the housing scheme. Design works will be completed by the end of August and a tender process will be undertaken for the completion of the retaining wall. Slippage of £208,000 is currently projected.

Resources

102. Directorate Programme 2021/22 £24.541 million. Initial variance of £4.280 million identified.

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Technology

103. The Modernising ICT budget aims to support projects in the Cardiff Capital Ambition programme and the digitisation of business services utilising modern technology. The total programme budget for the year is £636,000 and this includes slippage from 2020/21 of £202,000. The budget includes a virement of £209,000 from the budget allocated for Cycling Development within Transportation, for the upgrade of Building Control IDOX software system. Expenditure planned during the year is currently forecast as £537,000 and includes phase two of the Corporate Landlord Scheme (£65,000), project costs of the digitalisation team for implementation (£131,000) and SAP Information Lifecycle Management including GDPR and archiving (£108,000).
104. Slippage of £200,000 is currently shown in respect to the ICT Refresh budget of £968,000 primarily as a result of timing of receipt and implementation of hardware due to lead in times. This budget covers a range of projects to support resilience, capacity and capability including direct access and Wi-Fi replacement, server replacement and firewall licenses.

Central Transport Services

105. As a result of slippage from 2020/21, the amount carried forward to complete phase 1 of the vehicle replacement programme in 2021/22 is £2.240 million. With expenditure to date of £2 million, full expenditure is projected during the year. Orders have also been placed and committed for the start of the second phase of vehicle replacement at a cost of £2.910 million and this will be funded from budget brought forward from 2022/23. Planned expenditure includes the acquisition of 5 electric powered refuse collection vehicles which are match funded by £1.025 of Welsh Government grant. The CTS Minor Repair Workshop has a total programme this year of £48,000 due to slippage from 2020/21. Projected expenditure for the year is £31,000 meaning an underspend of £17,000 which will reduce the Invest to Save repayments over the life of the scheme.

Corporate

106. In respect of the contingency budget of £200,000, given that it is early in the financial year, this is shown projected to be fully required, although as the year progresses, any under spend will be used to reduce the level of borrowing assumed in the Capital Programme.
107. A sum of £120,000 has been vired to support Lamby Waste depot enhancements, with the balance of the £500,000 invest to save budget

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assumed to have no further drawdown. This will be reviewed and adjusted in future monitoring reports if schemes are approved during the year.

108. Including slippage of £3.198 million from 2020/21, based on projections initially assumed in the Cardiff Capital Region City Deal (CCRCD) business plan, a total programme budget of £6.792 million was assumed for 2021/22 as part of the Council's agreed £28.4 million contribution to the region. The timing and value of any drawdown is subject to proposed projects being considered and approved by the CCRCD joint committee, the delivery and expenditure on those projects, but also the different funding streams available to CCRCD to manage expenditure obligations. With expenditure estimated to be lower than planned and assumptions that the majority of expenditure during the year will be managed within existing resources held by City Deal, slippage of £6.492 million will be reprofiled into future years.
109. The Core Office Strategy had an overall allocation of £9.750 million included in the programme over a three year period with £5.679 million of this assumed in 2021/22. This was towards smarter working, digital infrastructure and building adaptations to allow consolidation into alternative council buildings. Drawdown of this allocation is subject to any expenditure being repaid on an invest to save basis. Projected expenditure for the year is £5.330 million, predominantly to be spent on adaptations and fit out of Oak House following its acquisition and the purchase of specialist equipment for the Alarm Receiving Centre (ARC).
110. A total of £260,000 allocated in 2020/21 was carried forward to this year towards a webcasting and conferencing system. Procurement is underway with a revised delivery plan which will see the core elements of the microphone and conference control system planned to be installed by the end of September. Enhancements to the displays and supplementary systems are expected to be completed by December 2021 with any other improvements being finalised by 31 March 2022. Subject to the tender process, £50,000 is currently assumed to be carried forward into 2022/23. In addition to the main conferencing system, hybrid meeting equipment has been installed and is currently being tested.
111. The CITB Onsite Construction Academy is hosted on the Wates Residential Aspen Grove development at the old Eastern High site in Rumney. Expenditure of £110,000 relates to purpose-designed demountables hosting a large classroom area, kitchen and toilet facilities, a reception point and office space, which will become active following easing of Covid-19 restrictions. The Academy commenced taking referrals for support in late May for a five-day intensive programme allowing learners to gain various industry-recognised certificates.
112. The second and final tranche of viability support (£6.600 million) to be given to Cardiff Bus was referred to in the report to Council in October 2020 headed "Securing the Future Sustainability and Viability of Cardiff City Transport Services Limited". Subject to the completion of equity subscription agreements, additional equity will be injected into the company, to allow it

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to implement that part of its Turnaround Strategy relating to fleet investment and strengthening the balance sheet.

Section 106 Schemes and Other Contributions

113. The table below shows the Section 106 and other contributions forecast to be spent at the time of setting the budget. This has been reviewed by Directorates and is reflected in the new projection at Month 4:

	Budget	Projection at Month 4	Variance
	£000	£000	£000
Parks & Green Spaces	2,073	2,073	0
Traffic & Transportation	706	506	(200)
Strategic Planning & Regulatory	181	181	0
Neighbourhood Regeneration	609	1,170	561
Economic Development	59	104	45
Education & Lifelong Learning	2,334	2,425	91
Public Housing (HRA)	3,701	3,701	0
Total	9,663	10,160	497

114. Some of the schemes included in the profile above are:

- Parks and Green Spaces – Schemes are proposed to be undertaken in a number of areas and include Adamsdown Open Space, Cogan Gardens, Craiglee Drive Open Space, Llandaff Fields, Llanishen Park, Kitchener Gardens, Cemaes Crescent, Llanishen Park and cycle improvements along the Roath Park Corridor. Capacity to deliver schemes continues to be reviewed.
- Traffic & Transportation – Public transport improvements, junction improvements, bus stops and bus borders; installation of CCTV and real time information, telematics and transportation schemes including the provision of bus routes in the city and strategic transport initiatives.
- Strategic Planning & Regulatory – City Road Public Realm enhancement scheme and Air Quality Monitoring around the city.
- Neighborhood Regeneration – Provision of a Library Service within the Cardiff Royal Infirmary, improvement of community facilities at Penylan Library and Community Centre and Lisvane Old School Rooms.
- Economic Development – Support for small to medium enterprises in Adamsdown and Llanishen.
- Education & Lifelong Learning – Condition works at Lansdowne and Radnor Primary Schools.
- Public Housing – Development of new Council housing.

<u>DIRECTORATE & SCHEME</u>		2021-2022 Programme	2020-21 Slippage	Budget Revision	Virements	Changes & New Approvals	Total Programme 2021-22	Projected Outturn	Slippage	(Underspend) / Overspend	Total Variance
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
<u>ECONOMIC DEVELOPMENT</u>											
<u>Business & Investment</u>											
1	Town Centre Loan Scheme	0	0	0	0	1,370	1,370	1,370	0	0	0
2	S106 Schemes	59	113	(113)	0	45	104	104	0	0	0
Total Business & Investment		59	113	(113)	0	1,415	1,474	1,474	0	0	0
<u>City Development & Major Projects</u>											
3	Black Tower Tales	0	30	0	0	0	30	30	0	0	0
4	Merchant Place / Cory's Building Acquisition	0	0	0	0	20	20	20	0	0	0
5	Economic Stimulus Support James Street	0	668	0	0	0	668	215	(453)	0	(453)
6	International Sports Village Phase 1	1,000	1,000	0	0	0	2,000	2,000	0	0	0
7	International Sports Village Phase 2	0	0	0	0	0	0	220	220	0	220
8	Central Square Public Realm	(342)	340	2	0	0	0	0	0	0	0
9	Red Dragon Centre Acquisition	0	5,724	0	0	0	5,724	5,724	0	0	0
10	Indoor Arena	12,000	0	0	0	0	12,000	5,600	(6,400)	0	(6,400)
11	Llanrumney Development	250	0	0	0	0	250	250	0	0	0
Total City Development & Major Projects		12,908	7,762	2	0	20	20,692	14,059	(6,633)	0	(6,633)
<u>Parks & Green Spaces</u>											
12	Asset Renewal Buildings	150	0	0	0	0	150	150	0	0	0
13	Asset Renewal Parks Infrastructure	140	108	0	0	0	248	248	0	0	0
14	Play Equipment	390	340	0	0	0	730	730	0	0	0
15	Teen/Adult Informal Sport and Fitness Facilities	200	0	0	0	0	200	50	(150)	0	(150)
16	Green Flag Park Infrastructure Renewal	100	0	0	0	0	100	100	0	0	0
17	Combatting Motorcycle Nuisance	150	0	0	0	0	150	150	0	0	0
18	Completion of Parc Cefn Onn	0	49	0	0	10	59	40	(19)	0	(19)
19	Roath Park House	0	0	0	0	106	106	106	0	0	0
20	Flatholm Island - HLF Project	25	0	0	0	60	85	85	0	0	0
21	Roath Park Dam	0	50	0	0	0	50	150	100	0	100
22	S106 Funded Schemes	2,073	1,241	(1,241)	0	0	2,073	2,073	0	0	0
Total Parks & Green Spaces		3,228	1,788	(1,241)	0	176	3,951	3,882	(69)	0	(69)
<u>Leisure</u>											
23	Asset Renewal Buildings	515	0	0	0	0	515	515	0	0	0
24	Pentwyn Leisure Centre Redevelopment	1,500	0	0	0	0	1,500	500	(1,000)	0	(1,000)
25	Leisure Centres ADM (GLL)	0	465	0	0	0	465	69	(396)	0	(396)
26	Cardiff Riding School - Outdoor Arena	0	77	0	0	0	77	77	0	0	0
Total Leisure		2,015	542	0	0	0	2,557	1,161	(1,396)	0	(1,396)
<u>Venues & Cultural Facilities</u>											
27	Asset Renewal Buildings St David's Hall	490	0	0	0	0	490	490	0	0	0
28	Asset Renewal Buildings New Theatre	50	0	0	0	0	50	50	0	0	0
Total Venues & Cultural Facilities		540	0	0	0	0	540	540	0	0	0
<u>Property & Asset Management</u>											
29	Asset Renewal - Buildings	1,150	1,391	0	0	0	2,541	2,206	(335)	0	(335)
30	Community Asset Transfer	0	98	0	0	0	98	0	(98)	0	(98)
31	Cardiff Market Roof & HLF Grant bid	50	19	0	0	0	69	69	0	0	0
Total Property and Asset Management		1,200	1,508	0	0	0	2,708	2,275	(433)	0	(433)
<u>Harbour Authority</u>											
32	Harbour Asset Renewal	460	0	0	0	0	460	460	0	0	0
Total Harbour Authority		460	0	0	0	0	460	460	0	0	0
<u>Recycling Waste Management Services</u>											
33	New HWRC North Cardiff	(200)	200	0	0	0	0	0	0	0	0
34	Waste Recycling and Collection Review	815	0	0	0	0	815	0	(815)	0	(815)

<u>DIRECTORATE & SCHEME</u>		2021-2022 Programme	2020-21 Slippage	Budget Revision	Virements	Changes & New Approvals	Total Programme 2021-22	Projected Outturn	Slippage	(Underspend) / Overspend	Total Variance
35	Waste Recycling and Depot Site Infrastructure	610	25	0	0	0	635	635	0	0	0
36	Waste Grants Match funding	100	0	0	0	0	100	100	0	0	0
37	Material Recycling Facility	45	19	0	0	0	64	64	0	0	0
38	Lamby Way Control Room & Offices & Fleet Car Park	0	0	0	120	0	120	120	0	0	0
39	MRF Metal Separator	0	0	0	0	5	5	5	0	0	0
40	Circular Economy Fund Grant 2021/22	0	0	0	0	239	239	239	0	0	0
41	Caru Cymru (Keep Wales Tidy)	0	0	0	0	15	15	15	0	0	0
42	Re-Use Shop (The Cabin) - Wastesavers	0	0	0	0	48	48	48	0	0	0
Total Recycling Waste Management Services		1,370	244	0	120	307	2,041	1,226	(815)	0	(815)
TOTAL ECONOMIC DEVELOPMENT		21,780	11,957	(1,352)	120	1,918	34,423	25,077	(9,346)	0	(9,346)
<u>EDUCATION & LIFELONG LEARNING</u>											
<u>Schools - General</u>											
<u>Planning & Development</u>											
43	Asset Renewal	2,302	4,406	0	0	250	6,958	6,958	0	0	0
44	Suitability / Sufficiency	1,040	(5,250)	0	0	5,250	1,040	1,040	0	0	0
45	Asset Renewal Invest to Save	12,000	0	0	0	0	12,000	12,000	0	0	0
46	Whitchurch High	0	703	0	0	0	703	703	0	0	0
47	Welsh Medium Education	0	0	0	0	500	500	500	0	0	0
48	Reducing Infant Class Sizes	1,860	2,091	0	0	(1,151)	2,800	2,800	0	0	0
49	Schools ICT (Hwb) Capital Grant	0	0	0	0	3,500	3,500	3,500	0	0	0
Total Planning & Development		17,202	1,950	0	0	8,349	27,501	27,501	0	0	0
<u>Schools Organisation Planning</u>											
50	21st Century Schools - Band A	2,334	465	(465)	0	91	2,425	2,925	0	500	500
51	21st Century Schools - Band B	23,894	7,054	0	0	0	30,948	29,465	(1,483)	0	(1,483)
Total Schools Organisation Planning		26,228	7,519	(465)	0	91	33,373	32,390	(1,483)	500	(983)
TOTAL EDUCATION & LIFELONG LEARNING		43,430	9,469	(465)	0	8,440	60,874	59,891	(1,483)	500	(983)
<u>PEOPLE & COMMUNITIES</u>											
<u>COMMUNITIES & HOUSING</u>											
<u>Neighbourhood Regeneration</u>											
52	Neighbourhood Renewal schemes	300	254	0	0	325	879	879	0	0	0
53	District Local Centres	250	0	0	0	0	250	100	(150)	0	(150)
54	Alleygating	100	41	0	0	0	141	82	(59)	0	(59)
55	Targeted Regeneration Investment Programme Matchfunding	1,000	430	0	(1,222)	0	208	0	(208)	0	(208)
56	Tudor Street Commercial Business Improvement Scheme	119	270	0	542	209	1,140	1,140	0	0	0
57	Tudor Street Business Environment Improvements	1,330	0	0	590	1,070	2,990	2,400	(590)	0	(590)
58	Tudor Lane Property Enhancement Grant	0	0	0	90	268	358	358	0	0	0
59	Rhiwbina Community Hub	0	288	0	0	120	408	188	(220)	0	(220)
60	City Centre Youth Hub	0	706	0	0	80	786	0	(786)	0	(786)
61	S106 Funded Projects	609	1,009	(1,009)	0	561	1,170	1,170	0	0	0
Total Neighbourhood Regeneration		3,708	2,998	(1,009)	0	2,633	8,330	6,317	(2,013)	0	(2,013)
<u>Housing (General Fund)</u>											
62	Disabled Facilities Service	4,550	809	0	0	0	5,359	4,000	(1,359)	0	(1,359)
63	Enable Grant	436	0	0	0	0	436	436	0	0	0
64	Private Rental Sector Lease Scheme	300	0	0	0	(300)	0	0	0	0	0
65	Rapid Response Adaptation	0	0	0	0	200	200	200	0	0	0
66	Assistive Living	0	0	0	0	150	150	150	0	0	0
67	Compulsory Purchase Orders- Romilly / Cyril	0	0	0	0	125	125	125	0	0	0
68	Estate Environmental Improvements	0	452	0	0	0	452	352	(100)	0	(100)
Total Housing		5,286	1,261	0	0	175	6,722	5,263	(1,459)	0	(1,459)
<u>Flying Start</u>											
69	Flying Start	0	130	0	0	60	190	190	0	0	0
70	Childcare	480	202	0	0	(285)	397	397	0	0	0
Total Flying Start		480	332	0	0	(225)	587	587	0	0	0
Total Communities & Housing		9,474	4,591	(1,009)	0	2,583	15,639	12,167	(3,472)	0	(3,472)

	2021-2022 Programme	2020-21 Slippage	Budget Revision	Virements	Changes & New Approvals	Total Programme 2021-22	Projected Outturn	Slippage	(Underspend) / Overspend	Total Variance
<u>DIRECTORATE & SCHEME</u>										
<u>SOCIAL SERVICES</u>										
<u>Adult Services</u>										
71 Tremorfa Day Services	0	49	0	0	0	49	49	0	0	0
Total Adult Services	0	49	0	0	0	49	49	0	0	0
<u>Children's Services</u>										
72 Accommodation Strategy	(229)	228	1	0	0	0	0	0	0	0
73 Young Persons Gateway Accommodation	250	0	0	0	0	250	250	0	0	0
74 Residential Provision for Children Looked After	500	111	0	0	0	611	611	0	0	0
Children's Services	521	339	1	0	0	861	861	0	0	0
Total Social Care	521	388	1	0	0	910	910	0	0	0
TOTAL PEOPLE & COMMUNITIES	9,995	4,979	(1,008)	0	2,583	16,549	13,077	(3,472)	0	(3,472)
<u>PLANNING, TRANSPORT & ENVIRONMENT</u>										
<u>Energy Projects & Sustainability</u>										
75 Cardiff Heat Network	4,000	0	0	0	0	4,000	4,000	0	0	0
76 Energy Retrofit of Buildings (REFIT - Invest to Save)	550	750	0	0	170	1,470	1,470	0	0	0
77 Salix SEELS	500	0	0	0	(500)	0	0	0	0	0
78 Lamby Way Solar Farm	1,069	609	0	0	0	1,678	1,678	0	0	0
79 One Planet Strategy small schemes & matchfunding	700	0	0	0	0	700	700	0	0	0
Total Energy Projects & Sustainability	6,819	1,359	0	0	(330)	7,848	7,848	0	0	0
<u>Bereavement & Registration Services</u>										
80 New Cemetery Site (Invest To Save)	0	149	0	0	200	349	349	0	0	0
81 Bereavement Asset Renewal	95	90	0	0	0	185	177	(8)	0	(8)
Total Bereavement & Registration Services	95	239	0	0	200	534	526	(8)	0	(8)
<u>Highway Infrastructure</u>										
82 Highway Carriageway - Reconstruction	400	108	0	0	0	508	508	0	0	0
83 Highway Resurfacing	3,900	1,128	0	0	1,715	6,743	5,043	(1,700)	0	(1,700)
84 Footpaths	760	0	0	0	0	760	760	0	0	0
85 Footway Improvements around Highway Trees	125	44	0	0	0	169	169	0	0	0
86 Millennium Walkway	1,500	122	0	471	0	2,093	2,493	400	0	400
87 Bridges & Structural Work	0	1,508	0	(238)	0	1,270	856	(414)	0	(414)
88 Street Lighting Renewals	0	731	0	(233)	0	498	220	(278)	0	(278)
89 LED Lighting Residential (Invest to Save)	0	3,000	0	0	0	3,000	1,500	(1,500)	0	(1,500)
90 Coastal Erosion Scheme Rover Way to Lamby Way	382	196	0	0	(18)	560	364	(196)	0	(196)
91 Flood Prevention Schemes	250	0	0	0	639	889	664	(225)	0	(225)
Total Highway Maintenance	7,317	6,837	0	0	2,336	16,490	12,577	(3,913)	0	(3,913)
<u>Traffic & Transportation</u>										
92 Asset Renewal Telematics / Butetown Tunnel	300	346	0	0	0	646	646	0	0	0
93 Cycling Development	1,400	2,392	0	(209)	0	3,583	3,583	0	0	0
94 Road Safety Schemes	335	30	0	0	0	365	365	0	0	0
95 WG Grant Matchfunding	375	502	0	0	0	877	877	0	0	0
96 WG (Local Transport Fund)	2,500	0	0	0	1,498	3,998	3,998	0	0	0
97 WG (Road Safety Casualty Reduction)	175	0	0	0	0	175	175	0	0	0
98 WG (Safe Routes in Communities)	750	0	0	0	951	1,701	1,701	0	0	0
99 WG (Active Travel Fund)	3,500	0	0	0	4,822	8,322	8,322	0	0	0
100 WG Air Quality	9,608	0	0	0	(2,408)	7,200	7,200	0	0	0
101 City Centre Eastside and Canal Phase 2	1,225	0	0	0	15	1,240	490	(750)	0	(750)
102 City Centre Transport Schemes Matchfunding	300	(383)	0	0	0	(83)	0	83	0	83
103 City Centre Transport Impact - enabling works	1,500	0	0	0	0	1,500	791	(709)	0	(709)
104 Electric Vehicle Charging Points Car Parks	150	0	0	0	18	168	168	0	0	0
105 Bus Corridor Improvements	250	39	0	0	0	289	289	0	0	0
106 Cardiff West Interchange	50	208	0	0	0	258	50	(208)	0	(208)
107 S106 Funded Schemes	706	186	(186)	0	0	706	506	(200)	0	(200)
Total Traffic & Transportation	23,124	3,320	(186)	(209)	4,896	30,945	29,161	(1,784)	0	(1,784)

	DIRECTORATE & SCHEME	2021-2022 Programme	2020-21 Slippage	Budget Revision	Virements	Changes & New Approvals	Total Programme 2021-22	Projected Outturn	Slippage	(Underspend) / Overspend	Total Variance
	Strategic Planning & Regulatory										
108	S106 Projects	181	77	(77)	0	0	181	181	0	0	0
	Total Strategic Planning & Regulatory	181	77	(77)	0	0	181	181	0	0	0
	TOTAL PLANNING, TRANSPORT & ENVIRONMENT	37,536	11,832	(263)	(209)	7,102	55,998	50,293	(5,705)	0	(5,705)
	RESOURCES										
	Technology										
109	Modernising ICT to improve Business Processes	225	202	0	209	0	636	537	(99)	0	(99)
110	ICT Refresh	500	468	0	0	0	968	768	(200)	0	(200)
	Total Technology	725	670	0	209	0	1,604	1,305	(299)	0	(299)
	Central Transport Services										
111	Vehicle Replacement -Lease or Buy Phase 1	0	2,240	0	0	0	2,240	2,240	0	0	0
112	Vehicle Replacement -Lease or Buy Phase 2	0	0	0	0	0	0	2,910	2,910	0	2,910
113	5 x New Electric Powered RCV - WG Funding	0	0	0	0	1,025	1,025	1,025	0	0	0
114	CTS - Minor Repair Workshop	0	48	0	0	(17)	31	31	0	0	0
	Total Central Transport Services	0	2,288	0	0	1,008	3,296	6,206	2,910	0	2,910
	Corporate										
115	Contingency	200	0	0	0	0	200	200	0	0	0
116	Invest to Save - Bid Allocation for small schemes	500	0	0	(120)	(380)	0	0	0	0	0
117	City Deal - Cardiff Share	3,594	3,198	0	0	0	6,792	300	(6,492)	0	(6,492)
118	Core Office Strategy - Digital Infrastructure	4,800	879	0	0	0	5,679	5,330	(349)	0	(349)
119	Web casting and Infrastructure	0	260	0	0	0	260	210	(50)	0	(50)
120	Onsite Construction Skills Hub (Construction Industry Training Board)	110	0	0	0	0	110	110	0	0	0
121	Cardiff City Transport Services Ltd	6,600	0	0	0	0	6,600	6,600	0	0	0
	Total Corporate	15,804	4,337	0	(120)	(380)	19,641	12,750	(6,891)	0	(6,891)
	TOTAL RESOURCES	16,529	7,295	0	89	628	24,541	20,261	(4,280)	0	(4,280)
	TOTAL GENERAL FUND	129,270	45,532	(3,088)	0	20,671	192,385	168,599	(24,286)	500	(23,786)
	PUBLIC HOUSING (HRA)										
122	Estate Regeneration and Stock Remodelling	3,150	(337)	337	0	0	3,150	4,733	1,583	0	1,583
123	External and Internal improvements to buildings	19,250	3,081	(3,081)	0	0	19,250	12,746	(6,504)	0	(6,504)
124	Disabled Facilities Service	3,350	1,304	(1,304)	0	0	3,350	2,500	(850)	0	(850)
125	Housing New Builds & Acquisitions	60,990	(905)	905	0	0	60,990	45,747	(15,243)	0	(15,243)
	TOTAL PUBLIC HOUSING	86,740	3,143	(3,143)	0	0	86,740	65,726	(21,014)	0	(21,014)
	TOTAL	216,010	48,675	(6,231)	0	20,671	279,125	234,325	(45,300)	500	(44,800)